

Toilet Care

September 2011



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TOILET CARE IN KENYA - CATEGORY ANALYSIS

HEADLINES

- Toilet care products records 8% current value growth and 2% volume growth in 2010
- Toilet liquids continues to be the main category in toilet care products in Kenya in 2010
- Unit prices increased by 8% in 2010 for toilet liquids, driven by economic and inflationary pressures
- Reckitt Benckiser East Africa leads toilet care products with a 29% value share in 2010
- Toilet care products is expected to rise by 4% CAGR in constant value terms and in volume in the forecast period

TRENDS

- Toilet blocks are becoming more popular, both within the bowl and in the cistern, since they are perceived to be automatic, needing minimal intervention. However, most people still prefer the traditional toilet liquid, as it is cheaper. Users of toilet care products are generally highincome consumers who live on modern estates.
- The growth rate in 2010 was slower than the average in the review period, primarily because the economy was still in recovery mode from a tough year, and the global economy was still in the throes of recession. In addition, rising fuel costs, driven by the crises in Middle Eastern and North African fuel-producing nations, made doing business even harder.
- As more and more people join the middle-classes, products which were previously out of reach are becoming affordable and even considered necessary. In-cistern devices particularly benefited from this situation, and as a result was the fastest growth product in value in toilet care, up 11% in 2010.

COMPETITIVE LANDSCAPE

Reckitt Benckiser East Africa led toilet care products in 2010 with a 29% value share, due to consistent and aggressive marketing campaigns. The company has adopted a celebrity endorsement strategy in its advertising, using popular radio and music personalities prominently in its campaigns. As a result, it saw the biggest increase in share in the category in 2010.



PROSPECTS

	Manufacturers will try to expand their consumer base through promotional offers and temporary discounts. Yet growth will be limited by low awareness and high prices, which will hinder further expansion to low-income consumers.	X
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-		

CATEGORY DATA

Table 1 Sales of Toilet Care by Category: Value 2005-2010

KES mn 2005 2006 2007 2008 2009 2010 In-Cistern Devices ITBs - Rim Blocks - Rim Liquids Toilet Care Mousse/Foam **Toilet Care Tablets** Toilet Cleaning Systems Toilet Liquids **Toilet Care**

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 2 Sales of Toilet Care by Category: % Value Growth 2005-2010

% current value growth

2009/10 2005-10 CAGR 2005/10 TOTAL

In-Cistern Devices
ITBs
- Rim Blocks
- Rim Liquids
Toilet Care Mousse/Foam
Toilet Care Tablets
Toilet Cleaning Systems



Toilet Liquids Toilet Care

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 3 Toilet Care Company Shares 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010

Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 4 Toilet Care Brand Shares 2007-2010

% retail value rsp

Brand Company 2007 2008 2009 2010

Total 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 5 Forecast Sales of Toilet Care by Category: Value 2010-2015

KES mn

2010 2011 2012 2013 2014 2015

In-Cistern Devices

ITBs

- Rim Blocks

- Rim Liquids

Toilet Care Mousse/Foam

Toilet Care Tablets

Toilet Cleaning Systems

Toilet Liquids

Toilet Care

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 6 Forecast Sales of Toilet Care by Category: % Value Growth 2010-2015



% constant value growth

In-Cistern Devices

ITBs

- Rim Blocks

- Rim Liquids Toilet Care Mousse/Foam

Toilet Care Tablets

Toilet Cleaning Systems

Toilet Liquids

Toilet Care

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,





TOILET CARE IN KENYA - COMPANY PROFILES

HACO INDUSTRIES KENYA LTD IN HOME CARE (KENYA)

Strategic Direction

Haco Industries Kenya, just like other players in the market, will continue to focus on innovation during the forecast period, as a way of increasing its share of sales. Its international linkages with multinationals such as Dax Cosmetics and Alberto-Culver, as well as a recent 51% buyout by Tiger Brands of South Africa, remain a strategic priority, with these companies having large research and development budgets. In addition, the company will continue to support its range with good advertising support during the forecast period. The company has rebranded to Haco Tiger Brands.

Key Facts

Summary 1 Haco Tiger Brands: Key Facts

Full name of company; Haco Ti9er Brands Ltd

Address: Kasarani Rd, PO Box 43903 - 00'100, Nairobi,

Kenya

Tel: +254 (20) 864 2000 +254 (20) 856 0056 - 8 +254 (20) 856 1199 Fax: +254 (20) 856 0543

+254 (20) 8561367 www

www.hacotiqerbrands.co.ke Activities:

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources

Company Background

- ~ Haco Industries Kenya Ltd is a locally-owned private limited company, and was established in 1974. It employed 500 staff in 2010.
- ~ The company's core business areas include stationery, shavers, beauty and personal care and home care. The company diversified into beauty and personal care and home care in the mid-1990s.
- ~ The company has nationwide distribution across Kenya, and is particularly strong in supermarkets! hypermarkets and parapharmacies!drugstores.
- ~ In 2011 the company rebranded to Haco Tiger Brands from Haco Industries, after a 51% buyout by Tiger Brands of South Africa in 2008.

Production



- ~ Haco Industries Kenya primarily relies on its own domestic production facilities.
- ~ The company is a manufacturing and distribution partner for several international producers, including Alberto-Culver, Imperial Dax and ET Browne Co of the US, Societe BIC of France and Jeyes Pic of the UK.
- ~ The company has a distribution reach of over 180 million people in the greater Eastern Africa area, with its export sales including Uganda, Tanzania, Ethiopia, Rwanda, Burundi, Ü bouti and Eritrea.
- ~ The company's production facilities adhere to Good Manufacturing Practices guidelines, and meet the Kenya Standards set by KEBS (Kenya Bureau of Standards).
- ~ With the new joint venture with Tiger Brands, the company will benefit from international best practice and growth, and will also see many international brands join its stable.

Competitive Positioning

- ~ The company benefits from offering a wide range of prices. It offers high-margin products targeting middle- and high-income consumers, as well as high-volume lower-priced products targeting low- and middle-income consumers. Consequently, the company's growth is expected to be sustainable in the long term, and should not be strongly impacted by economic fluctuations.
- ~ The company offers a wide product range, and is typically a leader in terms of innovation. This is partly due to it representing multinationals and their brands, with these companies generally investing heavily in research and development. The company's representation of international brands such as ET Browne Drug Co's Palmer's brand and Dax Cosmetics's Dax brand offers it a strong advantage.
- ~ Further international brands from Tiger Brands, such as All Gold, Colmans, Beacon and others will boost the company's ratings and profile.

Summary 2	Haco Industries Kenya Ltd: Competitive	Position 2010
Product type	Value share	Rank
Dishwashing pro	oducts 24%	
Bleach	33%	
Surface care	14%	3
Toilet care	16%	2
Air care	6%	6

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources, trade interviews



HOME CARE IN KENYA - INDUSTRY OVERVIEW

EXECUTIVE SUMMARY

Growing Middle-class Will Be the Driver of Future Growth

As the country's economy slowly recovered from recession and political turmoil, the middle-class regained some strength, and is set to be the engine of growth and indicator of economic prosperity in the coming years. Coming from a time when there was huge income disparity – the gap between the rich and the poor in Kenya has traditionally been amongst the highest in the world – the rise of the middle-classes is likely to bode well for the economy. This is a country where more than 50% of the population lives below the UN threshold of poverty (less than USD1 a day, and more than 75% lives on less than USD2 a day. At the same time it has some of the wealthiest men and women on the continent – Nairobi is rumoured to be the city which has the third largest population of Mercedes Benz cars in the world. The growth of the middle-classes will definitely boost business and the overall economy in the near future.

Rebounding Kenyan Economy

The Kenyan economy is on the rebound from the major shocks in 2008 and 2009. The effects of the post-election violence were far-reaching, with tourism, the country's leading source of foreign exchange, taking a direct hit due to adverse travel advice. This situation changed in 2010, and it is predicted that 2011 will be the best year yet for tourism in Kenya. Also, with the global economy largely on the rebound, and the country by and large shielded from the European debt crisis in most ways, except for tourism (the UK is Kenya's leading source of tourists – 16% in 2010); the economy is in better shape than it was 2-3 years ago.

Soaring Cost of Living Due To Economic Factors

The cost of living is rising, driven by the weakening shilling. The shilling has, since Q12011, lost over 20% of its value against the world majors. This loss affected the country, which is a net importer and depends largely on foreign currency. The currency shock impacted the price of fuel locally, which was at a record KES117 per litre in September, the highest it has ever been, and this has a far-reaching impact on the cost of production, transport, manufacturing and everyday life. Recent drought conditions also led to an increase in the cost of electricity, since over 85% of the country's electricity is hydro-produced; in some cases prices rose to three times the normal cost. This made the cost of living very expensive in Kenya, and many products (especially food) saw prices increase, in some cases by margins as high as 30%.

the 2012 Election Will Shape the Economy in the Coming Years

2012 is an election year, and is particularly significant because it is the first under the new constitution, promulgated in August 2010. The new constitution has completely changed the political landscape, with new positions created and the governance structure shaken up considerably. Also, the current president, Mwai Kibaki, is constitutionally required to step down, having served two terms. The transition of power in the new dispensation is unprecedented, and it is yet to be seen how it will play out. Memories of 2008 are still fresh in people's minds, and the world will be watching keenly to see how 2012-2013 unfolds.



Increased Company Activity Expected

There has been some significant activity in the home care market, with a few notable mergers. In particular, manufacturing giant Haco Industries Kenya was bought out by Tiger Brands of South Africa to create the mammoth company Haco Tiger Brands. This is likely to be a significant player in the market, with several international brands in its stable. It is yet to be seen how this will play out. Also, there have been forays by new products in the market, such as Bolt Insecticide, Ariel laundry detergent and a new variant of Sunlight, launched in 2011. All this activity points to growing investor confidence in the home care market, and increased scope for growth.

MARKET INDICATORS

Table 1 Households 2005-2010

2005 2006 2007 2008 2009 2010

Households ('000) Average number of occupants per household (number)

Source: Euromonitor International from official statistics

MARKET DATA

Table 2 Sales of Home Care by Category: Value 2005-2010

KES mn 2005 2006 2007 2008 2009 2010

Air Care Bleach Dishwashing Insecticides Laundry Care Polishes Surface Care Toilet Care Home Care

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 3 Sales of Home Care by Category: % Value Growth 2005-2010

% current value growth

2009/10 2005-10 CAGR 2005/10 TOTAL

Air Care Bleach Dishwashing Insecticides Laundry Care



Polishes Surface Care **Toilet Care** Home Care

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 4 Home Care Company Shares 2006-2010

% retail value rsp

2009 Company 2006 2007 2008 2010



Source:

Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 5 Home Care Brand Shares 2007-2010

% retail value rsp

2007 2009 2010 Brand Company 2008



Total 100.0 100.0 100.0 100.0 Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 6 Sales of Home Care by Distribution Format: % Analysis 2005-2010

% retail value rsp 2005 2006 2007 2008 2009 2010

Store-Based Retailing

- Grocery Retailers- Supermarkets/ Hypermarkets
- - Discounters
- - Small Grocery Retailers
- - Convenience Stores
- - Forecourt Retailers
- - Independent Small Grocers
- - Other Grocery Retailers
- Non-Grocery Retailers
- - Mixed Retailers
- - Department Stores
- - Variety Stores
- - Mass Merchandisers
- - Warehouse Clubs
- - Health and Beauty Retailers
- - Other Non-Grocery Retailers

Non-Store Retailing

- Vending
- Homeshopping



- Internet Retailing

- Direct Selling
Total 100.0 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

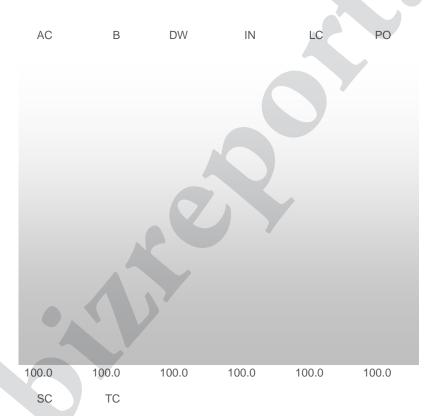
Table 7 Sales of Home Care by Category and Distribution Format: % Analysis 2010

% retail value rsp

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Forecourt Retailers Independent Small Grocers Other Grocery Retailers Non-Grocery Retailers Mixed Retailers **Department Stores** Variety Stores Mass Merchandisers Warehouse Clubs Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing Direct Selling

Total

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Forecourt Retailers Independent Small Grocers Other Grocery Retailers Non-Grocery Retailers Mixed Retailers **Department Stores** Variety Stores Mass Merchandisers Warehouse Clubs Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing





Vending Homeshopping Internet Retailing Direct Selling Total

100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Key: AC = air care; B = bleach; DW = dishwashing; IN = insecticides; LC = laundry care; PO = polishes; SC =

surface care; TC = toilet care

Table 8 Forecast Sales of Home Care by Category: Value 2010-2015

KES mn

2010 2011

2013

2014

2015

Air Care
Bleach
Dishwashing
Insecticides
Laundry Care
Polishes
Surface Care
Toilet Care
Home Care

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

Table 9 Forecast Sales of Home Care by Category: % Value Growth 2010-2015

% constant value growth

2010-15 CAGR

2012

2010/15 TOTAL

Air Care Bleach Dishwashing Insecticides Laundry Care Polishes Surface Care Toilet Care Home Care

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

DEFINITIONS

This report analyses the market for home care in Kenya. For the purposes of the study the market has been defined as follows:

- Laundry care
- Dishwashing products
- Surface care
- Bleach
- Toilet care products



- ~ Polishes
- ~ Aircare
- ~ Insecticides

Sources used during research include the following:

Summary 1 Research Sources

Official Sources Central Bank of Kenya

Kenya National Bureau of Statistics

Kenya National Chamber of Commerce &

Industry

Trade Associations Federation of Kenya Employers

Kenya Association of Manufacturers

Trade Press Daily Nation

Nation Media Group



