



# **Yoghurt and Sour Milk Products**

**January 2012**

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# YOGHURT AND SOUR MILK DRINKS IN ARGENTINA - CATEGORY ANALYSIS

## HEADLINES

- Yoghurt and sour milk drinks retail value sales grow by 26% to reach Peso4 billion in 2011
- Trends of health and wellness and product diversification drive growth of yoghurt and sour milk drinks
- Other functional drinking yoghurt records fastest current retail value growth of 34%, to reach Peso11 million, in 2011
- Average unit prices in drinking yoghurt and in spoonable yoghurt grow by 26% and 24% respectively in current retail value terms in 2011
- Danone Argentina SA leads in yoghurt and sour milk drinks in 2010, with a retail value share of 79%

## TRENDS

- The increasingly important connection between yoghurt consumption and a healthy diet as well as the growing variety of products have helped to drive demand for yoghurt in Argentina. The variety in terms of products in yoghurt encompasses flavoured, fruited and vitamin as well as probiotic-enriched products. However, yoghurt consumption is affected to some extent by seasonality and yoghurt is not considered as a dessert in Argentina. Nevertheless, the possibility to modify this trend means there is potential for growth in yoghurt in the medium to long turn.
- Yoghurt sales increased by 14% in constant value terms in 2011, above the 10% review period CAGR. However the comparability of the figures is jeopardized by the huge gap between the official inflation rate used to calculate constant currency growth rates and the observed inflation for the period 2007-2011. The official inflation rate is considered to be an underestimation by all private actors (companies, consultancy firms, universities) operating in the country.
- Using observed inflation rates according to private estimates, yoghurt constant retail value sales increased by 6% constant value growth in 2011 compared with a 4% average for the 2006-2011 period. The present growth is based on a price increase higher than the economy's average, as in retail volume terms the growth rate is of around 1%.
- Other functional drinking yoghurt recorded the fastest current retail value growth, of 34%, in yoghurt and sour milk drinks in 2011 due to the fact that it is a new category, having first registered sales in 2010 with the launch of Vidacol by Danone Argentina SA.
- Drinking yoghurt and spoonable yoghurt registered similar growth in both current retail value terms and retail volume terms in 2011 as the process of economic recovery and increases in unit prices had a similar impact on both categories.

- Average unit prices in drinking yoghurt and in spoonable yoghurt grew by 26% and 24% respectively in current retail value terms in 2011 as a consequence of increases in the cost of labour and increased distribution costs. However, with regard to milk as a raw material, costs remained stable in 2011 due to oversupply of milk in Argentina.
- Dairy-based yoghurt continued to dominate in yoghurt in 2011 as there are no soy-based products in yoghurt in Argentina. Although Argentina is one of the leading soy producing countries in the world, the high price of soy-based products and the general lack of demand among Argentine consumers mean that exportation of soy and soy-based products is high.
- The leading flavour in flavoured spoonable yoghurt in 2011 was strawberry, followed by vanilla and peach while in fruited spoonable yoghurt it was strawberry, followed by peach, pineapple and mixed berries. There are also products in unusual flavour variants, for example Ser de tarta de frutas (fruit-pie-flavoured yoghurt) in flavoured spoonable yoghurt and Ser de moras and grosellas (currant and berry yoghurt) in fruited spoonable yoghurt. However, unusual flavour variants have niche status and they tend to be used by leading manufacturers to demonstrate innovation.

## COMPETITIVE LANDSCAPE

- Danone Argentina SA was the leading player in yoghurt and sour milk drinks in 2010 with a retail value share of 79% due mainly to the high level of popularity of its Yogurissimo, Actimel and Ser brands, which have been present in the country for a long time and which benefit from a high level of consumer loyalty. In addition, as a result of the company's wide distribution network its products have widespread presence through various channels of retail distribution.





## PROSPECTS

- Danone Argentina SA and SanCor Cooperativas Unidas Ltda are expected to continue to launch new products and new variants of existing products over the forecast period. However, competition among the leading players is not only expected to be based on innovation but also on improvement and enlargement of their distribution networks. In line with this, SanCor Cooperativas Unidas Ltda's distribution centre in Don Torcuato, in Buenos Aires, obtained international ISO 9001:2008 certification in August 2011.



## CATEGORY DATA

Table 1 Sales of Yoghurt and Sour Milk Drinks by Category: Volume 2006-2011

	2006	2007	2008	2009	2010	2011
Sour Milk Drinks (million litres)						
Yoghurt (Not calculable)						
- Drinking Yoghurt (million litres)						
- Spoonable Yoghurt ('000 tonnes)						



Yoghurt and Sour Milk Drinks (Not calculable)	-	-	-	-	-	-
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Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 2 Sales of Yoghurt and Sour Milk Drinks by Category: Value 2006-2011**

Peso million	2006	2007	2008	2009	2010	2011
Sour Milk Drinks						
Yoghurt						
- Drinking Yoghurt						
- Spoonable Yoghurt						
Yoghurt and Sour Milk Drinks						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 3 Sales of Yoghurt and Sour Milk Drinks by Category: % Volume Growth 2006-2011**

% volume growth	2010/11	2006-11 CAGR	2006/11 Total
Sour Milk Drinks			
Yoghurt			
- Drinking Yoghurt			
- Spoonable Yoghurt			
Yoghurt and Sour Milk Drinks			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 4 Sales of Yoghurt and Sour Milk Drinks by Category: % Value Growth 2006-2011**

% current value growth	2010/11	2006-11 CAGR	2006/11 Total
Sour Milk Drinks			
Yoghurt			
- Drinking Yoghurt			
- Spoonable Yoghurt			
Yoghurt and Sour Milk Drinks			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 5 Soy-based vs Dairy-based Yoghurt % Breakdown 2010**

% value analysis	Soy-based	Dairy-based	Total
Yoghurt			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 6** Leading Flavours for Flavoured Spoonable Yoghurt 2006-2011

ranking	2006	2007	2008	2009	2010	2011
Strawberry						
Vanilla						
Peach						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 7** Leading Flavours for Fruited Spoonable Yoghurt 2006-2011

ranking	2006	2007	2008	2009	2010	2011
Strawberry						
Peach						
Pineapple						
Mixed berries						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 8** Yoghurt and Sour Milk Drinks Company Shares 2006-2010

% retail value rsp Company	2006	2007	2008	2009	2010
Total	100.0	100.0	100.0	100.0	100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Yoghurt and Sour Milk Drinks Brand Shares 2007-2010

% retail value rsp  
Brand

Company

2007

2008

2009

2010



Total

100.0

100.0

100.0

100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

#### Sales of Yoghurt and Sour Milk Drinks by Distribution Format: % Analysis 2006-2011

% retail value rsp

2006

2007

2008

2009

2010

2011

Store-Based Retailing

- Grocery Retailers

-- Supermarkets/  
Hypermarkets

-- Discounters

-- Small Grocery  
Retailers

--- Convenience Stores

-- Independent Small  
Grocers

--- Forecourt Retailers

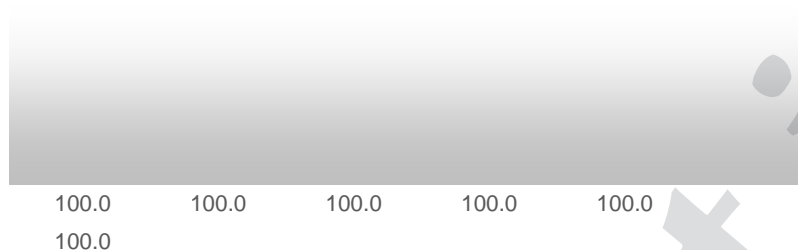
-- Other Grocery  
Retailers

- Non-Grocery Retailers

-- Health and Beauty  
Retailers

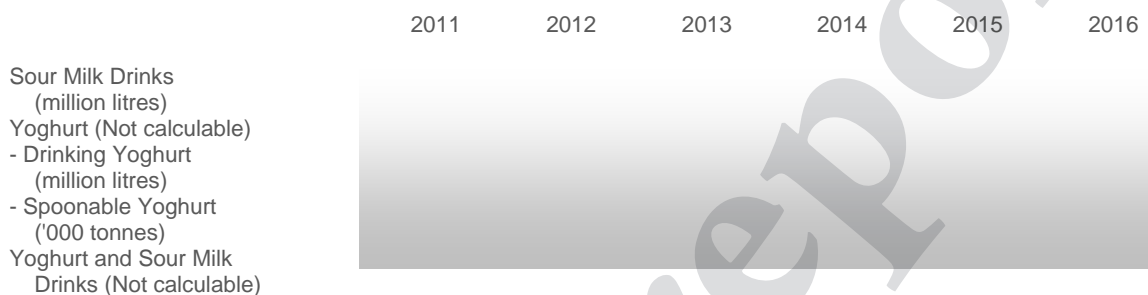


- - Other Non-Grocery Retailers
- Non-Store Retailing
- Vending
- Homeshopping
- Internet Retailing
- Direct Selling
- Total



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Forecast Sales of Yoghurt and Sour Milk Drinks by Category: Volume 2011-2016**



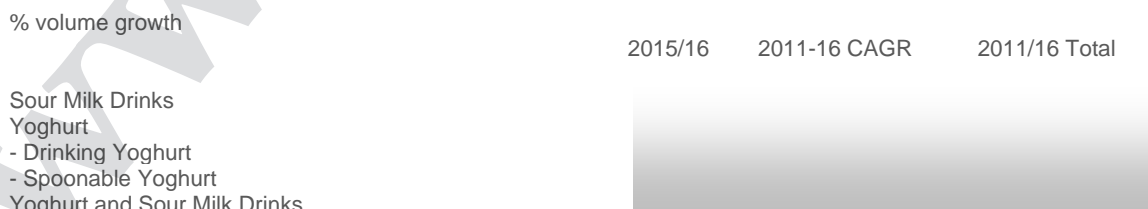
Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 12 Forecast Sales of Yoghurt and Sour Milk Drinks by Category: Value 2011-2016**



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 13 Forecast Sales of Yoghurt and Sour Milk Drinks by Category: % Volume Growth 2011-2016**



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 14** Forecast Sales of Yoghurt and Sour Milk Drinks by Category: % Value Growth 2011-2016

% constant value growth

Sour Milk Drinks  
Yoghurt  
- Drinking Yoghurt  
- Spoonable Yoghurt  
Yoghurt and Sour Milk Drinks

2011-16 CAGR

2011/16 TOTAL



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

# YOGHURT AND SOUR MILK DRINKS IN ARGENTINA - COMPANY PROFILES

## SANCOR COOPERATIVAS UNIDAS LTDA IN PACKAGED FOOD (ARGENTINA)

### Strategic Direction

~ SanCor Cooperativas Unidas Ltda is focusing on increasing its share in the dairy category through the offer of products such as yoghurt with higher added value. With this aim it retained the plant that belonged to the former Union SanCor CUL-DPAA UTE, while it has also begun a process of modernisation at its plant in Cordoba. Its objective is to challenge Danone Argentina SA's leadership in drinking and spoonable yoghurts, dairy-based desserts, in the medium term.

### Key Facts

#### Summary 1 SanCor Cooperativas Unidas Ltda: Key Facts

Full name of company: SanCor Cooperativas Unidas Ltda  
Address: Teniente General Richieri 15 - CP. S2322FYA - Sunchales, Provincia de Santa Fe, Argentina  
Tel: +54 (34) 9342 8000  
Fax: +54 (34) 9342 8081  
www: www.sancor.com.ar  
Activities: Manufacturer of dairy products, oils and fats, baby food and spreads

Source: Euromonitor International from company reports, company research, trade press, trade sources

#### Summary 2

##### SanCor Cooperativas Unidas Ltda: Operational Indicators

	2008	2009	2010
Net sales	ARS 2,104 million	ARS 2,530 million	ARS 3,404 million
Net profit	ARS (111) million	ARS 10 million	ARS 62 million
Number of employees	4,350	4,500	4,069

Source: Euromonitor International from company reports, company research, trade press, trade sources

### Company Background

- SanCor Cooperativas Unidas Ltda was founded in 1938 as a cooperative of small dairy farmers of the Santa Fe and Cordoba provinces. In 2011 it remains a cooperative grouping that includes 61 smaller cooperatives and 758 small dairy farmers.
- The company's focus is on dairy products, particularly cheese and long-life/UHT milk. It also owns an insurance company and an HMO that focuses on the Santa Fe and Cordoba provinces.
- SanCor Cooperativas Unidas preserved its margins in 2008 in a bid to ensure profitability. In 2009 the company launched new spoonable yoghurts, which it supported with advertising, reflecting its bid to gain a stronger position in the dairy category in Argentina.
- The company has national coverage, although it is stronger in the Santa Fe and Cordoba provinces.
- The joint venture Unión SanCor CUL-DPAA UTE, which SanCor Cooperativas Unidas Ltda integrated with Dairy Partners Americas Argentina SA, was dissolved in November 2009. Following this breakup, SanCor Cooperativas Unidas controlled the Shimy and the Yogs brand. SanCor Cooperativas Unidas also kept its yoghurt and chilled dairy-based desserts plant in Arenaza and is enlarging and modernising its plant in Cordoba.
- In September 2009 SanCor Cooperativas Unidas Ltda relaunched its long-life/UHT milk under the slogan SanCor pensó en todos para darle a cada uno lo que necesita ("SanCor thought of everyone to give them what they need"). The range of milk products includes a variety of value-added features, including: full-fat fortified with vitamins A and D; semi-skimmed fortified with vitamins A and D; fat-free with calcium; semi-skimmed with fibre; full-fat fortified with iron and vitamin C; semi-skimmed with iron and vitamin C.
- SanCor Cooperativas Unidas launched in September 2010 a television advertising campaign for all its products called Sancor y Julián 3 casas te dan, featured in a well-known television show hosted by Julián Weich. The promotion involves entering a code included in the packaging into a website, for the possibility to win a house and other prizes.
- SanCor launched in June 2011, a new flavoured spoonable yoghurt called Sancor Bebé made with 90% Sancor milk formula. SanCor supported the launch of Sancor Bebé with a television advertisement.
- SanCor relaunched in December 2009, its Yogs brand to include a range of zero-calorie yoghurt. This launch was supported by a strong television advertising campaign called Yogs es rico porque si ("Yogs is tasty just because").

## Production

- The company manufactures its products locally from the milk produced by its cooperative members. It operates 17 facilities across Argentina and two cheese maturing warehouses.
- SanCor Cooperativas Unidas exports its products to more than 30 countries, focusing primarily on its neighbours. The company has commercial offices in Brazil and the US and has a long-term supply agreement with the Government of Venezuela, mainly for powder milk.

## Competitive Positioning

- SanCor Cooperativas Unidas Ltda ranked third in packaged food in 2010 with a 6% value share.

- ~ In 2011, SanCor Cooperativas Unidas is focusing on the positioning of its brands through the relaunching of its website, and on accessing consumers through its presence on the social media site, Facebook. In addition to an online catalogue, which includes all its products plus novelties, on the website consumers can find detailed information about campaigns, contests and recipes, as well as a space to leave comments and questions.
- ~ The company's share declined in 2009, share rose again (to a level above 2008) in 2010. This was mainly an effect of the company's reduction in product launches and promotion, in contrast to the constant promotion of new functional products by Mastellone Hnos SA and Danone Argentina SA.
- ~ The company typically follows trends set by dairy category leaders Danone Argentina SA and Mastellone Hnos SA, which are constantly innovating.
- ~ Although the company ranks third in packaged food as a whole, it is interested in maintaining profitability and is willing to sacrifice value share to do so.
- ~ The company derives its share from its presence in dairy products, oils and fats and spreads. Its main strength is cheese.
- ~ SanCor Cooperativas Unidas is less well positioned to take advantage of future trends. Although it operates some functional products, such as Sancor Bio, it has been a late entrant in the probiotic yoghurts and thus faces strong competition from first movers Mastellone Hnos and Danone Argentina. Nevertheless, the company operates strong brands and may be able to recover lost ground with the launch of new products.
- ~ SanCor Cooperativas Unidas registered the fastest growth within dairy in 2010, threatening the share of both Mastellone and, in particular, Danone Argentina with the successful relaunch of Yogs in 2009, the entry in the baby milk category, and a strong growth in the processed cheese market.
- ~ The company's portfolio is considered to be particularly wide within dairy, as it operates products in almost all categories. In addition, it is present in oils and fats, with butter, and in spreads with dulce de leche.
- ~ SanCor's pricing policy has always focused on setting relatively affordable prices for its SanCor Sancor premium brand and low prices for its economy brands. It has never invested as heavily as Mastellone or Danone Argentina in developing its brand identity, thus it relies more heavily on price to position its products.

**Summary 3 SanCor Cooperativas Unidas Ltda: Competitive Position 2010**

Product type	Retail Value Share	Rank
Packaged food	5.8%	3
Nutrition/staples	11.4%	2
Dairy products	18.6%	3
Drinking milk products	16.2%	2

Source: Euromonitor International from company reports, company research, trade press, trade sources, trade interviews



# PACKAGED FOOD IN ARGENTINA - INDUSTRY OVERVIEW

## EXECUTIVE SUMMARY

### Rising Demand Drives Growth

Consumption continues to be a key driver of Argentina's economic growth. The economy is seeing strong development in 2011, on the back of a solid performance in production, consumption and exports. The strong rebound in output has boosted the packaged food industry; in general consumers are also exhibiting an enthusiastic appetite for consumption.

### Fresh Meat Consumption Declines, Impacting the Argentinian Diet

In 2011, fresh red meat has seen heavy price increases, exceeding the rate of inflation. According to Cámara de la Industria y Comercio de Carnes y Derivados de la República, Argentinians' consumption of fresh meat plunged by 26%, from annual per capita consumption of 70.3kg in 2009 to 52.3kg in 2011. According to the Instituto de Promoción de Carne Vacuna Argentina (Organisation for the Promotion of Red Meat), poultry prices also increased by up to 60% in 2011. Both trends left a gap to be filled by alternative packaged food products such as pasta and frozen processed food.

### Inflation Threatens Levels of Consumption of Packaged Food

Double-digit inflation has become a key weakness for the Argentinian economy, eroding company profitability in 2011. Official data shows consumer prices rose 11% in the 12 months through to September 2011, however unofficial forecasts indicate that real inflation is at least twice that rate. Operating costs have become a major issue due to the rise in labour and fixed costs, which are putting a serious strain on the profitability of small and medium-sized food producers. At the same time inflation has started to erode the purchasing power of lower-income groups, limiting their expenditure on packaged food.

### Strong Pressure To Discount Driven by Supermarkets/hypermarkets

Sales through supermarkets/hypermarkets continue to drive revenues in the overall packaged food industry in Argentina. However, rising prices force consumers to be more selective and smarter in their purchases. Banks, brand operators and retailers have started to work together to offer various promotions to stimulate demand and build consumer loyalty. Major banks started this trend after the local financial crisis in 2001-2002. Carrefour (Carrefour SA), Wal-Mart (Wal-Mart de Argentina SA), Jumbo (Cencosud SA) and Coto (Coto CICSA), the leading supermarkets/hypermarkets operators, reinforced their strategies after the slowdown in 2009 and because of increasing inflationary pressures.

### Slower Growth Projected for 2012

A difficult macroeconomic climate, alongside the deterioration in international financial conditions, has started to affect consumer expectations; lowering consumption growth during Q3 in 2011. The consumer mood has also been dampened by rising inflation. If the unofficial inflation estimates are correct, expectations of high inflation will erode consumer purchasing power, undermining spending potential and reducing potential profits for businesses. Therefore

packaged food consumption is projected to see a slowdown in its growth in constant value terms in 2012.

## KEY TRENDS AND DEVELOPMENTS

### Economic Expansion Driven by Strong Consumer Spending

#### Current impact

#### Outlook

#### Future impact

### Argentinian Diet Changes As Fresh Meat Consumption Declines



Current Impact



Outlook



Future Impact



Dynamic Packaged Food Industry Grows Despite Inflation



#### Current impact



#### Outlook



#### Future impact



#### Healthier and More Nutritious Products Prosper Across Packaged Food



#### Current Impact



#### Outlook

#### Future Impact

### FOODSERVICE – KEY TRENDS AND DEVELOPMENTS

#### Headlines



#### Trends



#### Competitive Landscape





### Prospects



### Category Data

Table 51 Foodservice Sales of Packaged Food by Category: Volume 2006-2011

	2006	2007	2008	2009	2010	2011
Baby Food (Not calculable)						
Bakery ( tonnes)						
Canned/Preserved Food ( tonnes)						
Chilled Processed Food ( tonnes)						
Confectionery ( tonnes)						
Dairy (Not calculable)						
Dried Processed Food ( tonnes)						

Frozen Processed Food (tonnes)  
Ice Cream ('000 litres)  
Meal Replacement (tonnes)  
Noodles (tonnes)  
Oils and Fats (tonnes)  
Pasta (tonnes)  
Ready Meals (tonnes)  
Sauces, Dressings and Condiments (tonnes)  
Snack Bars (tonnes)  
Soup (tonnes)  
Spreads (tonnes)  
Sweet and Savoury Snacks (tonnes)  
Impulse and Indulgence Products (Not calculable)  
Nutrition/Staples (Not calculable)  
Meal Solutions (tonnes)  
Packaged Food (Not calculable)



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 52**      **Foodservice Sales of Packaged Food by Category: % Volume Growth 2006-2011**

	2010/11	2006-11 CAGR	2006/11 Total
Baby Food (Not calculable)			
Bakery (% volume growth)			
Canned/Preserved Food (% volume growth)			
Chilled Processed Food (% volume growth)			
Confectionery (% volume growth)			
Dairy (Not calculable)			
Dried Processed Food (% volume growth)			
Frozen Processed Food (% volume growth)			
Ice Cream (% volume growth)			
Meal Replacement (% volume growth)			
Noodles (% volume growth)			
Oils and Fats (% volume growth)			
Pasta (% volume growth)			
Ready Meals (% volume growth)			
Sauces, Dressings and Condiments (% volume growth)			
Snack Bars (% volume growth)			
Soup (% volume growth)			
Spreads (% volume growth)			
Sweet and Savoury Snacks (% volume growth)			
Impulse and Indulgence Products (Not calculable)			
Nutrition/Staples (Not calculable)			
Meal Solutions (% volume growth)			
Packaged Food (Not calculable)			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources



**Table 53** Forecast Foodservice Sales of Packaged Food by Category: Volume 2011-2016

	2011	2012	2013	2014	2015	2016
Baby Food (Not calculable)						
Bakery ( tonnes)						
Canned/Preserved Food ( tonnes)						
Chilled Processed Food ( tonnes)						
Confectionery ( tonnes)						
Dairy (Not calculable)						
Dried Processed Food ( tonnes)						
Frozen Processed Food ( tonnes)						
Ice Cream ('000 litres)						
Meal Replacement ( tonnes)						
Noodles ( tonnes)						
Oils and Fats ( tonnes)						
Pasta ( tonnes)						
Ready Meals ( tonnes)						
Sauces, Dressings and Condiments ( tonnes)						
Snack Bars ( tonnes)						
Soup ( tonnes)						
Spreads ( tonnes)						
Sweet and Savoury Snacks ( tonnes)						
Impulse and Indulgence Products (Not calculable)						
Nutrition/Staples (Not calculable)						
Meal Solutions ( tonnes)						
Packaged Food (Not calculable)						

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 54** Forecast Foodservice Sales of Packaged Food by Category: % Volume Growth 2011-2016

	2015/16	2011-16 CAGR	2011/16 Total
Baby Food (Not calculable)			
Bakery (% volume growth)			
Canned/Preserved Food (% volume growth)			
Chilled Processed Food (% volume growth)			
Confectionery (% volume growth)			
Dairy (Not calculable)			
Dried Processed Food (% volume growth)			
Frozen Processed Food (% volume growth)			
Ice Cream (% volume growth)			

Meal Replacement (% volume growth)  
Noodles (% volume growth)  
Oils and Fats (% volume growth)  
Pasta (% volume growth)  
Ready Meals (% volume growth)  
Sauces, Dressings and Condiments (% volume growth)  
Snack Bars (% volume growth)  
Soup (% volume growth)  
Spreads (% volume growth)  
Sweet and Savoury Snacks (% volume growth)  
Impulse and Indulgence Products (Not calculable)  
Nutrition/Staples (Not calculable)  
Meal Solutions (% volume growth)  
Packaged Food (Not calculable)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

## IMPULSE AND INDULGENCE PRODUCTS – KEY TRENDS AND DEVELOPMENTS

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Table 55 Sales of Impulse and Indulgence Products by Category: Volume 2006-2011

	2006	2007	2008	2009	2010	2011
Confectionery ('000 tonnes)						
Pastries ('000 tonnes)						
Cakes ('000 tonnes)						
Biscuits ('000 tonnes)						
Ice Cream (million litres)						
Sweet and Savoury Snacks ('000 tonnes)						

Snack Bars ('000 tonnes)  
Impulse and Indulgence  
Products (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 56 Sales of Impulse and Indulgence Products by Category: Value 2006-2011**

Peso million

	2006	2007	2008	2009	2010	2011
Confectionery						
Pastries						
Cakes						
Biscuits						
Ice Cream						
Sweet and Savoury Snacks						
Snack Bars						
Impulse and Indulgence Products						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 57 Sales of Impulse and Indulgence Products by Category: % Volume Growth 2006-2011**

% volume growth

	2010/11	2006-11 CAGR	2006/11 Total
Confectionery			
Pastries			
Cakes			
Biscuits			
Ice Cream			
Sweet and Savoury Snacks			
Snack Bars			
Impulse and Indulgence Products			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 58 Sales of Impulse and Indulgence Products by Category: % Value Growth 2006-2011**

% current value growth

	2010/11	2006-11 CAGR	2006/11 Total
Confectionery			
Pastries			
Cakes			
Biscuits			
Ice Cream			
Sweet and Savoury Snacks			
Snack Bars			
Impulse and Indulgence Products			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 59 Company Shares of Impulse and Indulgence Products 2006-2010

% retail value rsp Company	2006	2007	2008	2009	2010
-------------------------------	------	------	------	------	------



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Brand Shares of Impulse and Indulgence Products 2007-2010

% retail value rsp Brand	Company	2007	2008	2009	2010
-----------------------------	---------	------	------	------	------





Total

100.0

100.0

100.0

100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

#### Forecast Sales of Impulse and Indulgence Products by Category: Volume 2011-2016

	2011	2012	2013	2014	2015	2016
Confectionery ('000 tonnes)						
Pastries ('000 tonnes)						
Cakes ('000 tonnes)						
Biscuits ('000 tonnes)						
Ice Cream (million litres)						
Sweet and Savoury Snacks ('000 tonnes)						
Snack Bars ('000 tonnes)						
Impulse and Indulgence Products (Not calculable)						

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 62** Forecast Sales of Impulse and Indulgence Products by Category: Value 2011-2016

Peso million	2011	2012	2013	2014	2015	2016
Confectionery						
Pastries						
Cakes						
Biscuits						
Ice Cream						
Sweet and Savoury Snacks						
Snack Bars						
Impulse and Indulgence Products						

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 63** Forecast Sales of Impulse and Indulgence Products by Category: % Volume Growth 2011-2016

% volume growth	2015/16	2011-16 CAGR	2011/16 Total
Confectionery			
Pastries			
Cakes			
Biscuits			
Ice Cream			
Sweet and Savoury Snacks			
Snack Bars			
Impulse and Indulgence Products			

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 64** Forecast Sales of Impulse and Indulgence Products by Category: % Value Growth 2011-2016

% constant value growth	2011-16 CAGR	2011/16 TOTAL
Confectionery		
Pastries		
Cakes		
Biscuits		
Ice Cream		
Sweet and Savoury Snacks		
Snack Bars		
Impulse and Indulgence Products		

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources



## NUTRITION/STAPLES – KEY TRENDS AND DEVELOPMENTS

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Table 65 Sales of Nutrition/Staples by Category: Volume 2006-2011

	2006	2007	2008	2009	2010	2011
Bread ('000 tonnes)						
Breakfast Cereals ('000 tonnes)						
Dairy (Not calculable)						
Meal Replacement Products ('000 tonnes)						
Oils and Fats ('000 tonnes)						
Baby Food (Not calculable)						
Spreads ('000 tonnes)						
Pasta ('000 tonnes)						
Noodles ('000 tonnes)						
Rice ('000 tonnes)						
Nutrition/Staples (Not calculable)						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 66 Sales of Nutrition/Staples by Category: Value 2006-2011



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 67 Sales of Nutrition/Staples by Category: % Volume Growth 2006-2011**

	2010/11	2006-11 CAGR	2006/11 Total
Bread (% volume growth)			
Breakfast Cereals (% volume growth)			
Dairy (Not calculable)			
Meal Replacement Products (% volume growth)			
Oils and Fats (% volume growth)			
Baby Food (Not calculable)			
Spreads (% volume growth)			
Pasta (% volume growth)			
Noodles (% volume growth)			
Rice (% volume growth)			
Nutrition/Staples (Not calculable)			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 68 Sales of Nutrition/Staples by Category: % Value Growth 2006-2011**

% current value growth	2010/11	2006-11 CAGR	2006/11 Total
Bread			
Breakfast Cereals			
Dairy			
Meal Replacement Products			
Oils and Fats			
Baby Food			
Spreads			
Pasta			
Noodles			
Rice			
Nutrition/Staples			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 69 Company Shares of Nutrition/Staples 2006-2010

% retail value rsp  
Company

2006 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Brand Shares of Nutrition/Staples 2007-2010

% retail value rsp  
Brand

Company 2007 2008 2009 2010





Total 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

#### Forecast Sales of Nutrition/Staples by Category: Volume 2011-2016

	2011	2012	2013	2014	2015	2016
Bread ('000 tonnes)						
Breakfast Cereals ('000 tonnes)						
Dairy (Not calculable)						
Meal Replacement Products ('000 tonnes)						
Oils and Fats ('000 tonnes)						
Baby Food (Not calculable)						
Spreads ('000 tonnes)						
Pasta ('000 tonnes)						
Noodles ('000 tonnes)						
Rice ('000 tonnes)						
Nutrition/Staples (Not calculable)						

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 72 Forecast Sales of Nutrition/Staples by Category: Value 2011-2016**

Peso million	2011	2012	2013	2014	2015	2016
Bread						
Breakfast Cereals						
Dairy						
Meal Replacement Products						
Oils and Fats						
Baby Food						
Spreads						
Pasta						
Noodles						
Rice						
Nutrition/Staples						

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 73 Forecast Sales of Nutrition/Staples by Category: % Volume Growth 2011-2016**

	2015/16	2011-16 CAGR	2011/16 Total
Bread (% volume growth)			
Breakfast Cereals (% volume growth)			
Dairy (Not calculable)			
Meal Replacement Products (% volume growth)			
Oils and Fats (% volume growth)			
Baby Food (Not calculable)			
Spreads (% volume growth)			
Pasta (% volume growth)			
Noodles (% volume growth)			
Rice (% volume growth)			
Nutrition/Staples (Not calculable)			

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 74 Forecast Sales of Nutrition/Staples by Category: % Value Growth 2011-2016**

% constant value growth	2011-16 CAGR	2011/16 TOTAL
Bread		
Breakfast Cereals		
Dairy		
Meal Replacement Products		
Oils and Fats		
Baby Food		
Spreads		
Pasta		
Noodles		

Rice  
Nutrition/Staples

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

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Table 75 Sales of Meal Solutions by Category: Volume 2006-2011

'000 tonnes

Ready Meals  
Canned/Preserved Food  
Frozen Processed Food  
Dessert Mixes

2006 2007 2008 2009 2010 2011



Dinner Mixes  
Chilled Processed Food  
Sauces, Dressings and  
Condiments  
Soup  
Meal Solutions



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 76** Sales of Meal Solutions by Category: Value 2006-2011

Peso million

	2006	2007	2008	2009	2010	2011
Ready Meals						
Canned/Preserved Food						
Frozen Processed Food						
Dessert Mixes						
Dinner Mixes						
Chilled Processed Food						
Sauces, Dressings and Condiments						
Soup						
Meal Solutions						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 77** Sales of Meal Solutions by Category: % Volume Growth 2006-2011

% volume growth

	2010/11	2006-11 CAGR	2006/11 Total
Ready Meals			
Canned/Preserved Food			
Frozen Processed Food			
Dessert Mixes			
Dinner Mixes			
Chilled Processed Food			
Sauces, Dressings and Condiments			
Soup			
Meal Solutions			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 78** Sales of Meal Solutions by Category: % Value Growth 2006-2011

% current value growth

	2010/11	2006-11 CAGR	2006/11 Total
Ready Meals			
Canned/Preserved Food			
Frozen Processed Food			
Dessert Mixes			
Dinner Mixes			
Chilled Processed Food			

Sauces, Dressings and Condiments  
Soup  
Meal Solutions

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Table 79** Company Shares of Meal Solutions 2006-2010

% retail value rsp  
Company

2006 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

**Brand Shares of Meal Solutions 2007-2010**

% retail value rsp  
Brand

Company 2007 2008 2009 2010



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Forecast Sales of Meal Solutions by Category: Volume 2011-2016

'000 tonnes	2011	2012	2013	2014	2015	2016
Ready Meals						
Canned/Preserved Food						
Frozen Processed Food						
Dessert Mixes						
Dinner Mixes						
Chilled Processed Food						
Sauces, Dressings and Condiments						
Soup						
Meal Solutions						

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 82

Forecast Sales of Meal Solutions by Category: Value 2011-2016

Peso million

	2011	2012	2013	2014	2015	2016
--	------	------	------	------	------	------

Ready Meals  
Canned/Preserved Food  
Frozen Processed Food  
Dessert Mixes  
Dinner Mixes  
Chilled Processed Food  
Sauces, Dressings and  
Condiments  
Soup  
Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 83** Forecast Sales of Meal Solutions by Category: % Volume Growth 2011-2016

% volume growth

	2015/16	2011-16 CAGR	2011/16 Total
--	---------	--------------	---------------

Ready Meals  
Canned/Preserved Food  
Frozen Processed Food  
Dessert Mixes  
Dinner Mixes  
Chilled Processed Food  
Sauces, Dressings and Condiments  
Soup  
Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**Table 84** Forecast Sales of Meal Solutions by Category: % Value Growth 2011-2016

% constant value growth

	2011-16 CAGR	2011/16 TOTAL
--	--------------	---------------

Ready Meals  
Canned/Preserved Food  
Frozen Processed Food  
Dessert Mixes  
Dinner Mixes  
Chilled Processed Food  
Sauces, Dressings and Condiments  
Soup  
Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

**MARKET DATA**

Table 85 Sales of Packaged Food by Category: Volume 2006-2011

	2006	2007	2008	2009	2010	2011
Baby Food (Not calculable)						
Bakery ('000 tonnes)						
Canned/Preserved Food ('000 tonnes)						
Chilled Processed Food ('000 tonnes)						
Confectionery ('000 tonnes)						
Dairy (Not calculable)						
Dried Processed Food ('000 tonnes)						
Frozen Processed Food ('000 tonnes)						
Ice Cream (million litres)						
Meal Replacement ('000 tonnes)						
Noodles ('000 tonnes)						
Oils and Fats ('000 tonnes)						
Pasta ('000 tonnes)						
Ready Meals ('000 tonnes)						
Sauces, Dressings and Condiments ('000 tonnes)						
Snack Bars ('000 tonnes)						
Soup ('000 tonnes)						
Spreads ('000 tonnes)						
Sweet and Savoury Snacks ('000 tonnes)						
Impulse and Indulgence Products (Not calculable)						
Nutrition/Staples (Not calculable)						
Meal Solutions ('000 tonnes)						
Packaged Food (Not calculable)						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is included in soups and canned foods)  
Volume sales cannot be consolidated due to different unit measurements (eg confectionery in tonnes and ice cream in litres)

Table 86 Sales of Packaged Food by Category: Value 2006-2011

Peso million	2006	2007	2008	2009	2010	2011
Baby Food						
Bakery						
Canned/Preserved Food						
Chilled Processed Food						
Confectionery						

Dairy  
Dried Processed Food  
Frozen Processed Food  
Ice Cream  
Meal Replacement  
Noodles  
Oils and Fats  
Pasta  
Ready Meals  
Sauces, Dressings and  
Condiments  
Snack Bars  
Soup  
Spreads  
Sweet and Savoury Snacks  
Impulse and Indulgence  
Products  
Nutrition/Staples  
Meal Solutions  
Packaged Food



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is included in soups and canned foods)

Table 87 Sales of Packaged Food by Category: % Volume Growth 2006-2011

	2010/11	2006-11 CAGR	2006/11 Total
Baby Food (Not calculable)			
Bakery (% volume growth)			
Canned/Preserved Food (% volume growth)			
Chilled Processed Food (% volume growth)			
Confectionery (% volume growth)			
Dairy (Not calculable)			
Dried Processed Food (% volume growth)			
Frozen Processed Food (% volume growth)			
Ice Cream (% volume growth)			
Meal Replacement (% volume growth)			
Noodles (% volume growth)			
Oils and Fats (% volume growth)			
Pasta (% volume growth)			
Ready Meals (% volume growth)			
Sauces, Dressings and Condiments (% volume growth)			
Snack Bars (% volume growth)			
Soup (% volume growth)			
Spreads (% volume growth)			
Sweet and Savoury Snacks (% volume growth)			
Impulse and Indulgence Products (Not calculable)			
Nutrition/Staples (Not calculable)			
Meal Solutions (% volume growth)			
Packaged Food (Not calculable)			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is included in soups and canned foods)



Volume sales cannot be consolidated due to different unit measurements (eg confectionery in tonnes and ice cream in litres)

**Table 88 Sales of Packaged Food by Category: % Value Growth 2006-2011**

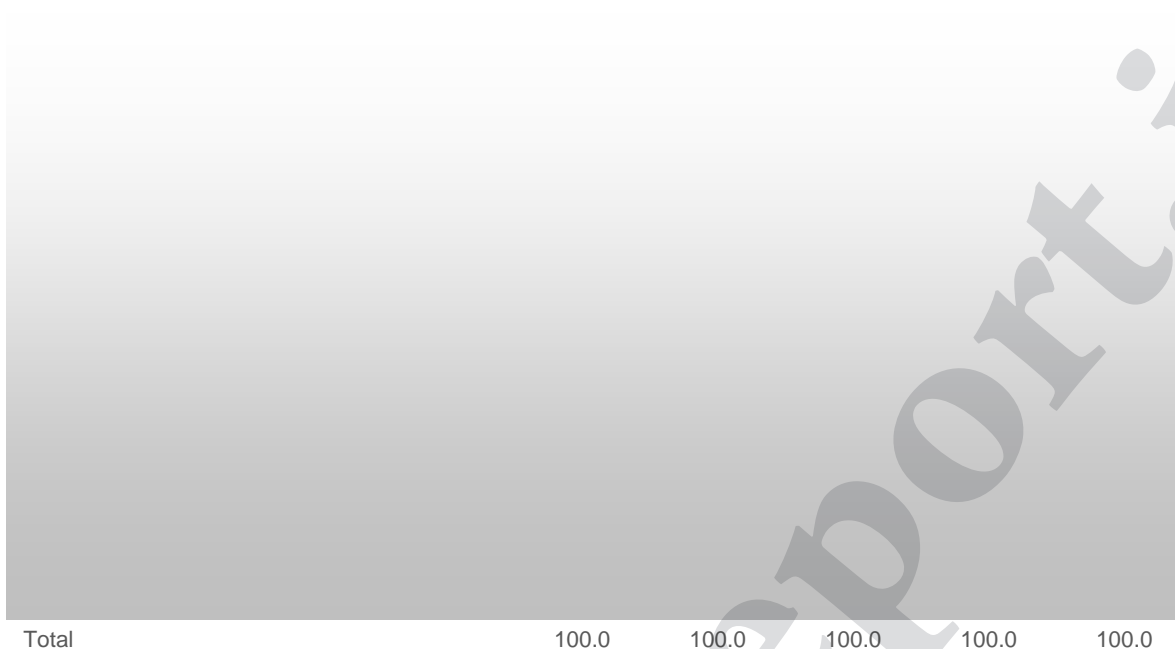
% current value growth	2010/11	2006-11 CAGR	2006/11 Total
Baby Food			
Bakery			
Canned/Preserved Food			
Chilled Processed Food			
Confectionery			
Dairy			
Dried Processed Food			
Frozen Processed Food			
Ice Cream			
Meal Replacement			
Noodles			
Oils and Fats			
Pasta			
Ready Meals			
Sauces, Dressings and Condiments			
Snack Bars			
Soup			
Spreads			
Sweet and Savoury Snacks			
Impulse and Indulgence Products			
Nutrition/Staples			
Meal Solutions			
Packaged Food			

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is included in soups and canned foods)

**Table 89 GBO Shares of Packaged Food 2006-2010**

% retail value rsp Company	2006	2007	2008	2009	2010
-------------------------------	------	------	------	------	------



Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

#### NBO Shares of Packaged Food 2006-2010

% retail value rsp  
Company

2006 2007 2008 2009 2010





Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

### NBO Brand Shares of Packaged Food 2007-2010

% retail value rsp  
Brand

Company

2007

2008

2009

2010



Total	100.0	100.0	100.0	100.0
-------	-------	-------	-------	-------

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

#### Penetration of Private Label by Category 2006-2011

% retail value rsp

	2006	2007	2008	2009	2010	2011
Bakery						
Canned/Preserved Food						
Chilled Processed Food						
Dairy						
Dried Processed Food						
Frozen Processed Food						
Ice Cream						
Impulse and Indulgence Products						
Meal Solutions						
Nutrition/Staples						
Oils and Fats						
Packaged Food						
Pasta						
Ready Meals						
Sauces, Dressings and Condiments						
Snack Bars						
Spreads						
Sweet and Savoury Snacks						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 93 Sales of Packaged Food by Distribution Format: % Analysis 2006-2011

% retail value rsp

	2006	2007	2008	2009	2010	2011
Store-Based Retailing						
- Grocery Retailers						
-- Supermarkets/Hypermarkets						
-- Discounters						
-- Small Grocery Retailers						
--- Convenience Stores						
--- Independent Small Grocers						
--- Forecourt Retailers						
- Other Grocery Retailers						
- Non-Grocery Retailers						
-- Health and Beauty Retailers						
-- Other Non-Grocery Retailers						

#### Non-Store Retailing

- Vending
- Homeshopping
- Internet Retailing
- Direct Selling

Total

100.0 100.0 100.0 100.0 100.0  
100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

#### Sales of Packaged Food by Category and Distribution Format: % Analysis 2011

% retail value rsp

BF B CPF CHP C D

#### Store-Based Retailing

- Grocery Retailers
- Supermarkets/Hypermarkets
- Discounters
- Small Grocery Retailers
- Convenience Stores
- Independent Small Grocers
- Forecourt Retailers
- Confectionery specialists
- Other Grocery Retailers
- Non-Grocery Retailers
- Health and Beauty Retailers
- Other Non-Grocery Retailers
- Non-Store Retailing
- Vending
- Homeshopping
- Internet Retailing
- Direct Selling
- Total

100.0 100.0 100.0 100.0 100.0 100.0  
DPF FPF IC MR NOO OF

#### Store-Based Retailing

- Grocery Retailers
- Supermarkets/Hypermarkets
- Discounters
- Small Grocery Retailers
- Convenience Stores
- Independent Small Grocers
- Forecourt Retailers
- Confectionery specialists
- Other Grocery Retailers
- Non-Grocery Retailers
- Health and Beauty Retailers
- Other Non-Grocery Retailers
- Non-Store Retailing
- Vending
- Homeshopping
- Internet Retailing
- Direct Selling



Table 95 Forecast Sales of Packaged Food by Category: Volume 2011-2016

2011 2012 2013 2014 2015 2016

Baby Food (Not calculable)  
Bakery ('000 tonnes)  
Canned/Preserved Food ('000 tonnes)  
Chilled Processed Food ('000 tonnes)  
Confectionery ('000 tonnes)  
Dairy (Not calculable)  
Dried Processed Food ('000 tonnes)  
Frozen Processed Food ('000 tonnes)  
Ice Cream (million litres)  
Meal Replacement ('000 tonnes)  
Noodles ('000 tonnes)  
Oils and Fats ('000 tonnes)  
Pasta ('000 tonnes)  
Ready Meals ('000 tonnes)  
Sauces, Dressings and Condiments ('000 tonnes)  
Snack Bars ('000 tonnes)  
Soup ('000 tonnes)  
Spreads ('000 tonnes)  
Sweet and Savoury Snacks ('000 tonnes)  
Impulse and Indulgence Products (Not calculable)  
Nutrition/Staples (Not calculable)  
Meal Solutions ('000 tonnes)  
Packaged Food (Not calculable)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 96 Forecast Sales of Packaged Food by Category: Value 2011-2016

Peso million	2011	2012	2013	2014	2015	2016
Baby Food						
Bakery						
Canned/Preserved Food						
Chilled Processed Food						
Confectionery						
Dairy						
Dried Processed Food						
Frozen Processed Food						
Ice Cream						
Meal Replacement						
Noodles						
Oils and Fats						

Pasta  
Ready Meals  
Sauces, Dressings and  
Condiments  
Snack Bars  
Soup  
Spreads  
Sweet and Savoury Snacks  
Impulse and Indulgence  
Products  
Nutrition/Staples  
Meal Solutions  
Packaged Food



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 97 Forecast Sales of Packaged Food by Category: % Volume Growth 2011-2016

	2015/16	2011-16 CAGR	2011/16 Total
Baby Food (Not calculable)			
Bakery (% volume growth)			
Canned/Preserved Food (% volume growth)			
Chilled Processed Food (% volume growth)			
Confectionery (% volume growth)			
Dairy (Not calculable)			
Dried Processed Food (% volume growth)			
Frozen Processed Food (% volume growth)			
Ice Cream (% volume growth)			
Meal Replacement (% volume growth)			
Noodles (% volume growth)			
Oils and Fats (% volume growth)			
Pasta (% volume growth)			
Ready Meals (% volume growth)			
Sauces, Dressings and Condiments (% volume growth)			
Snack Bars (% volume growth)			
Soup (% volume growth)			
Spreads (% volume growth)			
Sweet and Savoury Snacks (% volume growth)			
Impulse and Indulgence Products (Not calculable)			
Nutrition/Staples (Not calculable)			
Meal Solutions (% volume growth)			
Packaged Food (Not calculable)			

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 98 Forecast Sales of Packaged Food by Category: % Value Growth 2011-2016

% constant value growth	2011-16 CAGR	2011/16 TOTAL
Baby Food		
Bakery		
Canned/Preserved Food		



Chilled Processed Food  
Confectionery  
Dairy  
Dried Processed Food  
Frozen Processed Food  
Ice Cream  
Meal Replacement  
Noodles  
Oils and Fats  
Pasta  
Ready Meals  
Sauces, Dressings and Condiments  
Snack Bars  
Soup  
Spreads  
Sweet and Savoury Snacks  
Impulse and Indulgence Products  
Nutrition/Staples  
Meal Solutions  
Packaged Food

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

## DEFINITIONS

Explanations of words and/or terminology used in this report are as follows:

- ~ Alfajores: Categorised in Euromonitor data within chocolate confectionery (not biscuits). A type of chocolate-coated sandwich biscuit popular in Argentina consisting of two round sweet biscuits joined together with mousse, dulce de leche or jam and coated with black or white chocolate (many alfajores are sold in "black" and "white" flavours) or simply covered with powdered sugar.
- ~ Dulce de leche: caramel milk, prepared with condensed milk.
- ~ Asados: Considered a traditional dish in Argentina, an asado usually consists of beef alongside various other meats, which are cooked on a grill, called a parrilla, or open fire.
- ~ Greater Buenos Aires: The generic denomination to refer to the megalopolis comprising the autonomous city of Buenos Aires and the conurbation around it, over the province of Buenos Aires - namely the adjacent 24 partidos or municipalities - which nonetheless do not constitute a single administrative unit.

Sources used during research include the following:

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### Research Sources

#### Official Sources

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Food & Agricultural Organization of the United Nations  
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SAGPYA  
Subsecretaria de Agricultura & Ganaderia  
ADGYA

#### Trade Associations

Trade Press

Agricultura, Ganaderia Pesca y Alimentos  
Camara Argentina de Especies y Afines  
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