

Ice Cream

January 2012



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ICE CREAM IN ARGENTINA - CATEGORY ANALYSIS

HEADLINES

- Ice cream current retail value sales grow by 33%, to reach Peso1.6 billion, in 2011
- Leading companies seek to de-seasonalise consumption of impulse ice cream by increasing sales through kiosks
- Single portion water ice cream records strongest current retail value growth, of 38%, in ice cream in 2011 to be worth Peso328 million
- Average unit prices in ice cream grow by 23% in current retail value terms in 2011
- Nestlé Argentina SA leads in ice cream in 2010 with a retail value share of 44%
- Ice cream expected to grow by a constant retail value CAGR of 6% over the forecast period

TRENDS

- Leading companies in ice cream in Argentina seek to reduce the factor of seasonality with regard to demand for products in impulse ice cream by increasing sales through kiosks across the country. According to trade sources, there are over 100,000 kiosk outlets in Argentina, 30% of which offer ice cream all year, although the majority of outlets offer ice cream during the summer. The key issue is the distribution of freezer cabinets to these outlets and the cost of running these cabinets, for example in terms of electricity consumption, during the winter. Therefore, the main players in impulse ice cream towards the end of the review period began to engage in strategies such as discounts and promotions in order to encourage kiosk operators to keep their freezer cabinets in operation throughout the year.
- Ice cream registered constant retail value growth of 20% in 2011 compared to a constant retail value CAGR of 12% over the review period. The high growth in 2011 was mainly due to increased consumption of impulse ice cream due to the move among players in ice cream to push year-round consumption.
- Single portion water ice cream recorded the fastest current retail value growth, of 38%, in ice cream in 2011 to be worth Peso328 million. This was due to its low retail value sales base and increased demand for products in impulse ice cream. In addition, single portion water ice cream registered stronger retail volume growth than single portion dairy ice cream in 2011 due to more affordable product pricing.
- Average unit prices in ice cream increased by 23% in current retail value terms in 2011 as a consequence of increases in the cost of raw materials such as fruit and the cost of labour. However, due to oversupply the cost of milk as a raw material remained stable.
- The most popular flavours of ice cream in Argentina are chocolate and dulce de leche (cream caramel). With regard to fruit flavours, strawberry and lemon are the most popular. Each year, the leading players in ice cream launch new exotic flavours, most of which are limited editions and which are created to give brands an innovative image. For example, at the end of the review period Arcor SAIC introduced Arcor Slide, water ice cream with kiwi and pineapple shake flavour.



- Sticks accounted for the largest retail value share of impulse ice cream, of 43%, in 2011 as this product format is very practical in terms of consumption and is lower price than other product formats. Cones accounted for the second largest retail value share of impulse ice cream in 2011.
- Products in take-home ice cream are purchased mainly in supermarkets/hypermarkets outlets while products in impulse ice cream are purchased mainly through other grocery retailers, namely kiosks. The freezer cabinets in kiosks tend to be supplied either by Arcor SAIC, Nestlé Argentina SA or other individual companies, therefore the operators of kiosk outlets are only permitted to sell products from one company, namely that which supplies the freezer cabinet. While Nestlé Argentina SA benefits from strong penetration in Buenos Aires, both in the city and its provinces, Arcor SAIC has stronger penetration across the interior of the country.
- Impulse ice cream does not face direct competition from other types of impulse products. For example, products in chocolate confectionery are largely consumed in winter while products in impulse ice cream are mainly consumed in summer. The efforts of leading players to reduce the seasonality of demand for impulse ice cream is not expected to lead to a change in consumption patterns between impulse ice cream and other types of impulse products. This is because, in winter, products in impulse ice cream are considered more as a form of dessert than as a snack.

COMPETITIVE LANDSCAPE

Nestlé Argentina SA was the leading player in ice cream in 2010, accounting for a retail value share of 44%, followed by Arcor SAIC with a share of 27%. The main reasons for Nestlé's leadership are its wide distribution network, which ensures the presence of its products in both kiosk outlets and supermarket/hypermarket outlets, as well as the longstanding presence and high product quality of its Frigor brand. This brand benefits from a high level of consumer loyalty. Nestlé Argentina SA is the leading international manufacturer in ice cream while Arcor SAIC is the leading domestic company.





PROSPECTS

With the aim of reducing seasonality, Nestlé Argentina SA and Arcor SAIC are expected to compete to obtain new points of sale, especially those with strong sales potential, while Ice Cream SRL and other regional players are expected to strive to gain increased distribution through kiosks. The leading players in ice cream are also expected to continue to participate in fairs, exhibitions and other events throughout the year, with the aim of making consumers increasingly aware of the presence of their brands.





CATEGORY DATA

Table 1 Sales of Ice Cream by Category: Volume 2006-2011

2006 2007 2008 2009 2010 2011

Frozen Yoghurt Impulse Ice Cream - Single Portion Dairy

'000 litres

- Single Portion Dairy Ice Cream
- Single Portion Water Ice Cream

Retail Artisanal Ice Cream

Take-Home Ice Cream

- Take-Home Dairy Ice Cream
- -- Bulk Dairy Ice Cream
- -- Ice Cream Desserts
- -- Multi-Pack Dairy Ice Cream
- Take-Home Water Ice Cream
- -- Bulk Water Ice Cream
- -- Multi-Pack Water Ice Cream

Ice Cream

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 2 Sales of Ice Cream by Category: Value 2006-2011

Peso million 2006 2007 2008 2009 2010 2011 Frozen Yoghurt

- Impulse Ice Cream Single Portion Dairy
- Single Portion Dairy Ice CreamSingle Portion Water
- Ice Cream

Retail Artisanal Ice Cream

Take-Home Ice Cream

- Take-Home Dairy Ice Cream
- -- Bulk Dairy Ice Cream
- -- Ice Cream Desserts
- -- Multi-Pack Dairy Ice Cream
- Take-Home Water Ice



Cream

-- Bu k Water Ice Cream

-- Multi-Pack Water Ice Cream

Ice Cream

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 3 Sales of Ice Cream by Category: % Volume Growth 2006-2011

% volume growth

2010/11 2006-11 CAGR 2006/11 Total

Frozen Yoghurt Impulse Ice Cream

- Single Portion Dairy Ice Cream

- Single Portion Water Ice Cream

Retail Artisanal Ice Cream Take-Home Ice Cream

- Take-Home Dairy Ice Cream

-- Bu k Dairy Ice Cream

-- Ice Cream Desserts

-- Multi-Pack Dairy Ice Cream

- Take-Home Water Ice Cream

-- Bu k Water Ice Cream

-- Multi-Pack Water Ice Cream

Ice Cream

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 4 Sales of Ice Cream by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Frozen Yoghurt Impulse Ice Cream

- Single Portion Dairy Ice Cream

- Single Portion Water Ice Cream

Retail Artisanal Ice Cream

Take-Home Ice Cream

- Take-Home Dairy Ice Cream

-- Bu k Dairy Ice Cream

-- Ice Cream Desserts

-- Multi-Pack Dairy Ice Cream

- Take-Home Water Ice Cream

-- Bu k Water Ice Cream

-- Multi-Pack Water Ice Cream

Ice Cream

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 5 Leading Flavours for Ice Cream 2006-2011

ranking



2006 2007 2008 2009 2010 2011 Chocolate Dulce de Leche Strawberry Vanilla Lemon Euromonitor International from official statistics, trade associations, trade press, company research, Source: store checks, trade interviews, trade sources Table 6 Ice Cream Company Shares 2006-2010 % retail value rsp 2007 2009 2010 2006 2008 Company Total 100.0 100.0 100.0 100.0 100.0 Euromonitor International from official statistics, trade associations, trade press, company research, Source: store checks, trade interviews, trade sources Table 7 Ice Cream Brand Shares 2007-2010 % retail value rsp Brand 2007 2008 2009 2010 Company



Total 100.0 100.0 100.0 100.0 Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources Table 8 Impulse Ice Cream Company Shares 2006-2010 % retail value rsp Company 2006 2007 2008 2009 2010 100.0 100.0 100.0 100.0 Total 100.0 Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources Impulse Ice Cream Brand Shares 2007-2010 Table 9 % retail value rsp **Brand** Company 2007 2008 2009 2010 Total 100.0 100.0 100.0 100.0 Euromonitor International from official statistics, trade associations, trade press, company research, Source: store checks, trade interviews, trade sources Table 10 Take-home Ice Cream Company Shares 2006-2010 % retail value rsp Company 2006 2007 2010 2008 2009



100.0
1

Table 11 Take-home Ice Cream Brand Shares 2007-2010

store checks, trade interviews, trade sources

 % retail value rsp

 Brand
 Company
 2007
 2008
 2009
 2010



Table 12 Sales of Ice Cream by Distribution Format: % Analysis 2006-2011

% retail value rsp

2006

2007

2008

2009

2010

2011

Store-Based Retailing
- Grocery Retailers
-- Supermarkets/
Hypermarkets
-- Discounters

- --- Convenience Stores --- Independent Small Grocers
- - Forecourt Retailers
- - Other Grocery Retailers

- - Small Grocery Retailers

- Non-Grocery Retailers
- - Health and Beauty Retailers



- - Other Non-Grocery Retailers

Non-Store Retailing

- Vending
- Homeshopping
- Internet Retailing
- Direct Selling Total

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

100.0

Table 13 Forecast Sales of Ice Cream by Category: Volume 2011-2016

'000 litres 2011 2012 2013 2014 2015 2016

100.0

100.0

100.0

100.0

100.0

Frozen Yoghurt Impulse Ice Cream

- Single Portion Dairy Ice Cream
- Single Portion Water Ice Cream

Retail Artisanal Ice Cream

Take-Home Ice Cream

- Take-Home Dairy Ice Cream
- -- Bulk Dairy Ice Cream
- -- Ice Cream Desserts
- -- Multi-Pack Dairy Ice Cream
- Take-Home Water Ice Cream
- -- Bulk Water Ice Cream
- -- Multi-Pack Water Ice Cream

Ice Cream

Peso million

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 14 Forecast Sales of Ice Cream by Category: Value 2011-2016

Frozen Yoghurt
Impulse Ice Cream
- Single Portion Dairy
Ice Cream
- Single Portion Water
Ice Cream
Retail Artisanal Ice

Cream
Take-Home Ice Cream

- Take-Home Dairy Ice Cream

-- Bulk Dairy Ice Cream



- -- Ice Cream Desserts
- -- Multi-Pack Dairy Ice Cream
- Take-Home Water Ice Cream
- -- Bulk Water Ice Cream
- -- Multi-Pack Water Ice Cream

Ice Cream

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

Table 15 Forecast Sales of Ice Cream by Category: % Volume Growth 2011-2016

% volume growth

2015/16 2011-16 CAGR 2011/16 Total

Frozen Yoghurt Impulse Ice Cream

- Single Portion Dairy Ice Cream

- Single Portion Water Ice Cream

Retail Artisanal Ice Cream Take-Home Ice Cream

- Take-Home Dairy Ice Cream
- -- Bu k Dairy Ice Cream
- -- Ice Cream Desserts
- -- Multi-Pack Dairy Ice Cream
- Take-Home Water Ice Cream
- -- Bu k Water Ice Cream
- -- Multi-Pack Water Ice Cream

Ice Cream

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

Table 16 Forecast Sales of Ice Cream by Category: % Value Growth 2011-2016

% constant value growth

2011-16 CAGR 2011/16 TOTAL

Frozen Yoghurt Impulse Ice Cream

- Single Portion Dairy Ice Cream
- Single Portion Water Ice Cream Retail Artisanal Ice Cream

Take-Home Ice Cream

- Take-Home Dairy Ice Cream
- -- Bu k Dairy Ice Cream
- -- Ice Cream Desserts
- -- Multi-Pack Dairy Ice Cream
- Take-Home Water Ice Cream
- -- Bu k Water Ice Cream
- -- Multi-Pack Water Ice Cream

Ice Cream

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources









ICE CREAM IN ARGENTINA COMPANY PROFILES

ARCOR SAIC IN PACKAGED FOOD (ARGENTINA)

strategic Direction

- ~ Arcor SAIC (Arcor) was the leading packaged food company in Argentina over much of the review period. With an extensive brand portfolio strategy, Arcor has a strong focus on production capacity and a wide distribution network.
- ~ The company wi" face a slower growth for the coming years, due to the impact of the international crisis as we" as the impact of rising inflation in Argentina. The company wi" diversify into the beverages market through the recent launch of powdered juices in December 2011.

Key Facts

Summary 1 Arcor SAIC Key Facts

Fu" name of company: Arcor SAIC

Address: Maipu 1210, piso 20 - (C1006ACT), Buenos

Aires, Argentina

Tel: +54 (1'I) 4310 9500 Fax: +54 (11) 4310 9624

www.arcor.com.ar

Activities: Manufacturer of confectionery, bakery, dairy,

snack bars, canned/preserved food, frozen processed food, dried processed food, sauces, dressings and condiments and

spreads

 $Source: \quad Euromonilor International from company reports, company research, trade press, trade sources$

Summary 2 Arcor SAIC: Operational Indicators

2008 2009 2010

Net sales ARS 7,138 million ARS 8,039 million ARS 9,650 million

Net profit ARS 195 million ARS 338 million ARS 434 million

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources

Company Background

~ Arcor is an independent company owned by the Pagani family. The company was founded in 1951 and has offices in 15 countries with its products reaching more than 120 countries. The



- company has a 51% stake in Bagley SA, Latin America's leading biscuit manufacturer, with Danone Argentina SA holding the remaining 49%.
- The company is present in almost all packaged food categories and has some brand extensions in other categories, including fruit/vegetable juice. It is the largest boiled sweets manufacturer in the world and, through Bagley SA, the largest biscuit manufacturer in Latin America. It is highly integrated, producing its own milk, sugar cane and packaging.
- The company operates many different product lines with different price positioning, with the bulk of its products being mid-priced offerings. The company has been expanding its named brands into different categories, for example from chocolate confectionery to ice cream. Arcor is also quick to react to competitors' new launches or marketing campaigns by launching similar products, campaigns and packaging in an aggressive manner.
- The company is known for having a very wide distribution network, reaching even the smallest stores in the smallest towns in the country. It is also a large exporter, reaching more than 120 countries with its products.
- In June 2010, Arcor established a strategic, long-term alliance with Coca-Cola Argentina, through which it will develop new products to be made available across Latin America. In the wake of this alliance Arcor launched a new water ice cream called Fanta, as well as Menthoplus Powerade, Menthoplus Sprite and T-Pop's Sprite within sugar confectionery. Arcor is seeking to strengthen and deepen the globalisation of its brands and commercial strategies, through the development of products that have high added value; it is aiming to leverage the strong brand equity of its own and Coca-Cola products to generate increased consumer interest.
- Within chocolate confectionery, Arcor launched in September 2010, Bon o Bon Café, a new presentation of its classic chocolate confectionery, with the same characteristics but with a soft coffee flavour. In gum, Arcor launched Top Line 7 in 2010. This new sugar free gum comes in 7-unit packs of larger size and which last longer than standard Top Line gum. It features new flavours: Xplosive Mint, Dynamite Lemon and Blowing Tangerine. In biscuits Arcor launched in May 2010, Cereal Mix cookies with oats and almonds. Cereal Mix is also the leading brand in snack bars, and with this new product the brand is set to target the same kind of consumers.

Production

- Arcor's wide product portfolio includes chocolate and sugar confectionery, biscuits, canned/preserved food, dried processed food, spreads, gum and snack bars, among other categories, as well as its own cardboard-, paper- and PVC-based packaging products, sugar cane-based products and food flavourings. It manufactures these products locally in 29 facilities.
- The company has a total of 40 manufacturing facilities: 29 in Argentina, five in Brazil, four in Chile, one in Peru and one in Mexico, associated with Grupo Bimbo.
- Arcor invested around US\$300 million dollars in its Latin America operations in 2011, partially funded with debt financing worth US\$200 million dollars. 50% of this investment will be destined for ventures in Argentina, while the rest will be distributed among the plants the company owns in Brazil, Chile, Mexico and Peru. In Argentina, the investment will be directed towards technological upgrades and the enlargement of production capacity, whereas in Brazil, Chile and Mexico the investment will be focused on its confectionery operations.
- Arcor SAIC is to invest US\$103 million dollars in its biscuits plants located in the city of Salto, in Buenos Aires province. This project, started in 2010 and expected to continue until 2015, is



aimed at converting this plant into the largest in Latin America. Once the improvements are complete, the plant will occupy 86,000 sq rn. 320 jobs will be created directly, and production capacity will be increased by 75%. The plant will continue producing assorted biscuits, crackers, wafers, snacks and other new products under the Arcor and Bagley brands. The first production lines are scheduled to commence operating by March 2012.

- ~ The company exported 15% of its production to more than 100 countries in 2009, having commercial offices, in addition to its manufacturing facilities, in Bolivia, Paraguay, Uruguay, Ecuador, Colombia, Venezuela, Mexico, the US, Canada, Spain, South Africa and Thailand.
- ~ The company manufactures private label products for supermarkets/hypermarkets, as well as for third parties, including Sara Lee Corp.

Summary 3 Arcor SAIC: Production Statistics 2009

Location Brand

San Pedro, Buenos Aires Arcor

Saito, Buenos Aires Bagley

Lujan, Buenos Aires Cardboard

Mar del Plata, Buenos Aires La Campagnola

Recreo, Catamarca nla Arroyito, Cordoba Arcor Villa del Totoral, Cordoba Bagley Colonia Caroya, Cordoba Arcor Cordoba, Cordoba Arcor Parana, Entre Rios Cardboard San Rafael, Mendoza La Campagnola San Martin, Mendoza La Campagnola Choele Choel, Rio Negro La Campagnola La Campagnola Arroyo Seco, Santa Fe

Villa Krause, San Juan nla

Villa Mercedes, San Luis Dul'ciora, Bagley

San Luis, San Luis nla

La Reduccion, Tucuman Arcor

Rio Seco, Tucuman Arcor

Source: EuromonitorInternational from companyreports, companyresearch, trade press, trade sources, trade

Competitive Positioning

~ Arcor SAIC was the leading branded player in packaged food in 2010 with a 9% value share. It was second only to the combined share of artisanal products, which accounted for 14% of sales. Arcor bases its leadership on its distribution chain, which allows it to reach every CTN kiosk (confectionery, tobacco, and news specialist).



- ~ Arcor has steadily increased its share since 2004, when it held a 60/0value share. Share increases are a result of acquisitions and entering new categories with brand extensions.
- ~ The company's approach has always been one of following other companies' innovations. It quickly responds to new launches implemented by close global competitors by launching similar products, using its wide distribution network and advertising experience to eclipse its competitors' efforts.
- ~ Its strategy is to achieve strong economies of scale by being the leader in all the categories in which it is present. It achieves this through its wide distribution network, facilities and brand names.
- ~ Arcor has a particularly wide product portfolio in packaged food, with products in all key categories except dairy. Arcor has a wide array of brands in each category in which it participates, with brands offered at different price levels.
- ~ Arcor is well positioned for the constantly changing scenarios of the Argentine economy. Its wide brand portfolio allows it to benefit from evolving trends; for example, its less expensive items performed well during the downturn, while consumers are being drawn to its BC line due to its premium health positioning.
- ~ Its products typically have mid-priced positioning, although it also offers some low-end economy brands.

Summary 4	Arcor SAIC	Competitive F	Position 2010	
Product type		Retail Value	e Share	Rank
Packaged food		8.70/0		
Impulse and indu	Igence	16.70/0		
Nutrition/staples		0.50/0		18
Meal solutions		17.90/0		

Source: Eurornonitor International

SANCOR COOPERATIVAS UNIDAS LTDA IN PACKAGED FOOD (ARGENTINA)

strategic Direction

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Key Facts

Summary 5 SanCor Cooperativas Unidas Ltda: Key Facts

Full name of company: SanCor Cooperativas Unidas Uda

Address: Teniente General Richieri 15 - C.P.

S2322FY A - Sunchales, Provincia de Santa



Fe, Argentina

Tel: +54 {34} 9342 *8000*Fax: +54 {34} 9342 *8081*www: www.sancor.com.ar

Activities: Manufacturer of dairy products, oils and fats,

baby food and spreads

Source: Euromonitor International from company reports, company research, trade press, trade sources

Summary 6	SanCor Cooperativas	Unidas Llda: Operational	Indicators
	2008	2009	2010
Net sales	Removed	Removed	Removed
Net profit	Removed	Removed	Removed
Number of employees	Removed	Removed	Removed

Source: EuromonitorInternationalfrom company reports, company research, trade press, trade sources

Company Background

~ SanCor Cooperativas Unidas Llda was founded in 1938 as a cooperative of small dairy farmers of the Santa Fe and Cordoba provinces. In 201'1 it remains a cooperative grouping that includes 61 smaller cooperatives and 758 small dairy farmers.





	*
Production	
Competitive Positioning	



Content removed from sample

Summary 7	SanCor Cooperativas	Unidas Ltda:	Competitive	Position 2010
Product type	Retail	Value Share		Rank
Packaged food	Remo	ved		Removed
Nutrition/staples	Remov	ved		Removed
Dairy products	Remov	ved		Removed
Drinking mi k prod	ducts Remov	ved		Removed

 $\label{lem:company:equal} Euromonitor International from company reports, company research, trade press, trade sources, trade interviews$



PACKAGED FOOD IN ARGENTINA - INDUSTRY OVERVIEW

EXECUTIVE SUMMARY

Rising Demand Drives Growth

Consumption continues to be a key driver of Argentina's economic growth. The economy is seeing strong development in 2011, on the back of a solid performance in production, consumption and exports. The strong rebound in output has boosted the packaged food industry; in general consumers are also exhibiting an enthusiastic appetite for consumption.

Fresh Meat Consumption Declines, Impacting the Argentinian Diet

In 2011, fresh red meat has seen heavy price increases, exceeding the rate of inflation. According to Cámara de la Industria y Comercio de Carnes y Derivados de la República, Argentinians' consumption of fresh meat plunged by 26%, from annual per capita consumption of 70.3kg in 2009 to 52.3kg in 2011. According to the Instituto de Promoción de Carne Vacuna Argentina (Organisation for the Promotion of Red Meat), poultry prices also increased by up to 60% in 2011.Both trends left a gap to be filled by alternative packaged food products such as pasta and frozen processed food.

Inflation Threatens Levels of Consumption of Packaged Food

Double-digit inflation has become a key weakness for the Argentinian economy, eroding company profitability in 2011. Official data shows consumer prices rose 11% in the 12 months through to September 2011, however unofficial forecasts indicate that real inflation is at least twice that rate. Operating costs have become a major issue due to the rise in labour and fixed costs, which are putting a serious strain on the profitability of small and medium-sized food producers. At the same time inflation has started to erode the purchasing power of lower-income groups, limiting their expenditure on packaged food.

Strong Pressure To Discount Driven by Supermarkets/hypermarkets

Sales through supermarkets/hypermarkets continue to drive revenues in the overall packaged food industry in Argentina. However, rising prices force consumers to be more selective and smarter in their purchases. Banks, brand operators and retailers have started to work together to offer various promotions to stimulate demand and build consumer loyalty. Major banks started this trend after the local financial crisis in 2001-2002. Carrefour (Carrefour SA), Wal-Mart (Wal-Mart de Argentina SA), Jumbo (Cencosud SA) and Coto (Coto CICSA), the leading supermarkets/hypermarkets operators, reinforced their strategies after the slowdown in 2009 and because of increasing inflationary pressures.

Slower Growth Projected for 2012

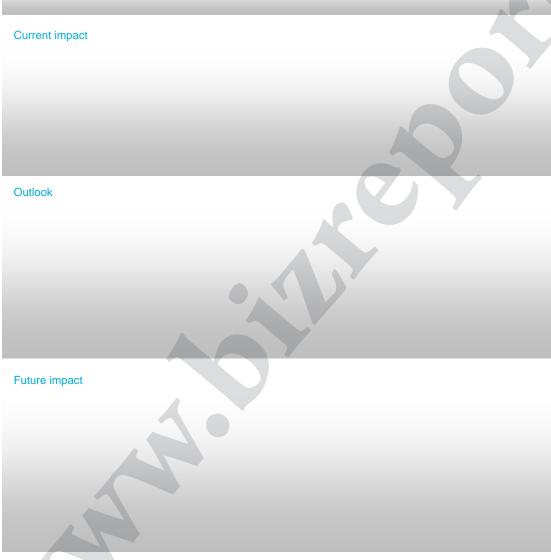
A difficult macroeconomic climate, alongside the deterioration in international financial conditions, has started to affect consumer expectations; lowering consumption growth during Q3 in 2011. The consumer mood has also been dampened by rising inflation. If the unofficial inflation estimates are correct, expectations of high inflation will erode consumer purchasing power, undermining spending potential and reducing potential profits for businesses. Therefore



packaged food consumption is projected to see a slowdown in its growth in constant value terms in 2012.

KEY TRENDS AND DEVELOPMENTS

Economic Expansion Driven by Strong Consumer Spending



Argentinian Diet Changes As Fresh Meat Consumption Declines

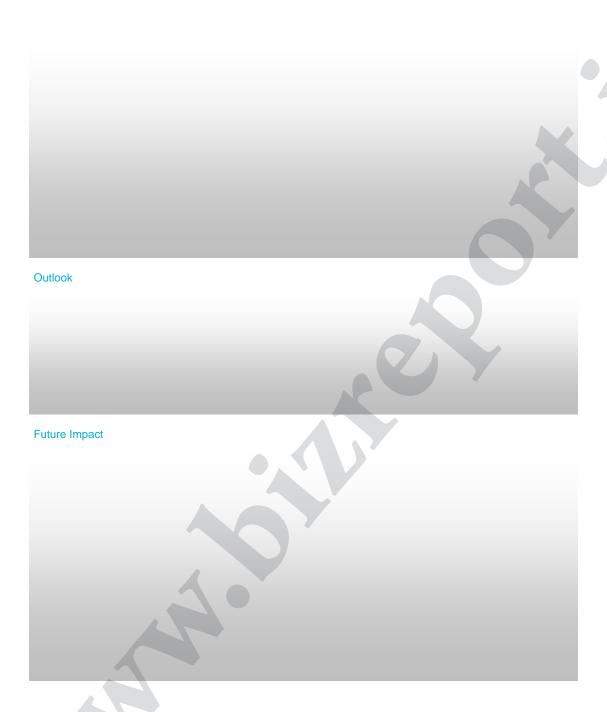


Current Impact
Outlook
Future Impact
Dynamic Packaged Food Industry Grows Despite Inflation



Current impact
Outlook
Future impact
Healthier and More Nutritious Products Prosper Across Packaged Food
Current Impact





FOODSERVICE - KEY TRENDS AND DEVELOPMENTS

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Table 51 Foodservice Sales of Packaged Food by Category: Volume 2006-2011

2006 2007 2008 2009 2010 2011

Baby Food (Not calculable)
Bakery (tonnes)
Canned/Preserved Food (tonnes)
Chilled Processed Food (tonnes)
Dairy (Not calculable)
Dried Processed Food (tonnes)



Frozen Processed Food (tonnes) Ice Cream ('000 litres) Meal Replacement (tonnes) Noodles (tonnes) Oils and Fats (tonnes) Pasta (tonnes) Ready Meals (tonnes) Sauces, Dressings and Condiments (tonnes) Snack Bars (tonnes) Soup (tonnes) Spreads (tonnes) Sweet and Savoury Snacks (tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions (tonnes) Packaged Food (Not calculable)



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 52 Foodservice Sales of Packaged Food by Category: % Volume Growth 2006-2011

2010/11 2006-11 CAGR 2006/11 Total

Baby Food (Not calculable) Bakery (% volume growth)

Canned/Preserved Food (% volume growth)

Chilled Processed Food (% volume growth)

Confectionery (% volume growth)

Dairy (Not calculable)

Dried Processed Food (% volume growth)

Frozen Processed Food (% volume growth)

Ice Cream (% volume growth)

Meal Replacement (% volume growth)

Noodles (% volume growth)

Oils and Fats (% volume growth)

Pasta (% volume growth)

Ready Meals (% volume growth)

Sauces, Dressings and Condiments (%

volume growth)

Snack Bars (% volume growth)

Soup (% volume growth)

Spreads (% volume growth)

Sweet and Savoury Snacks (% volume

growth)

Impulse and Indulgence Products (Not

calculable)

Nutrition/Staples (Not calculable)

Meal Solutions (% volume growth)

Packaged Food (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources



Table 53 Forecast Foodservice Sales of Packaged Food by Category: Volume 2011-2016

2011 2012 2013 2014 2015 2016

Baby Food (Not calculable) Bakery (tonnes) Canned/Preserved Food (tonnes) Chilled Processed Food (tonnes) Confectionery (tonnes) Dairy (Not calculable) Dried Processed Food (tonnes) Frozen Processed Food (tonnes) Ice Cream ('000 litres) Meal Replacement (tonnes) Noodles (tonnes) Oils and Fats (tonnes) Pasta (tonnes) Ready Meals (tonnes) Sauces, Dressings and Condiments (tonnes) Snack Bars (tonnes) Soup (tonnes) Spreads (tonnes) Sweet and Savoury Snacks (tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not

calculable)
Meal Solutions (tonnes)
Packaged Food (Not
calculable)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 54 Forecast Foodservice Sales of Packaged Food by Category: % Volume Growth 2011-2016

2015/16 2011-16 CAGR 2011/16 Total

Baby Food (Not calculable)
Bakery (% volume growth)
Canned/Preserved Food (% volume growth)
Chilled Processed Food (% volume growth)
Confectionery (% volume growth)
Dairy (Not calculable)
Dried Processed Food (% volume growth)
Frozen Processed Food (% volume growth)
Ice Cream (% volume growth)



Meal Replacement (% volume growth) Noodles (% volume growth) Oils and Fats (% volume growth) Pasta (% volume growth) Ready Meals (% volume growth) Sauces, Dressings and Condiments (% volume growth) Snack Bars (% volume growth) Soup (% volume growth) Spreads (% volume growth) Sweet and Savoury Snacks (% volume growth) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions (% volume growth) Packaged Food (Not calculable)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

IMPULSE AND INDULGENCE PRODUCTS - KEY TRENDS AND DEVELOPMENTS

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Sales of Impulse and Indulgence Products by Category: Volume 2006-2011 Table 55 2006 2007 2008 2009 2010 2011 Confectionery ('000 tonnes) Pastries ('000 tonnes) Cakes ('000 tonnes) Biscuits ('000 tonnes) Ice Cream (million litres) Sweet and Savoury Snacks ('000 tonnes)



Snack Bars ('000 tonnes)
Impulse and Indulgence
Products (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 56 Sales of Impulse and Indulgence Products by Category: Value 2006-2011

Peso million

2006 2007 2008 2009 2010 2011

Confectionery
Pastries
Cakes
Biscuits
Ice Cream

Sweet and Savoury Snacks Snack Bars

Impulse and Indulgence

Products

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 57 Sales of Impulse and Indulgence Products by Category: % Volume Growth 2006-2011

% volume growth

2010/11 2006-11 CAGR 2006/11 Total

Confectionery Pastries

Cakes

Biscuits

Ice Cream

Sweet and Savoury Snacks

Snack Bars

Impulse and Indulgence Products

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 58 Sales of Impulse and Indulgence Products by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Confectionery Pastries

Cakes

Biscuits

Ice Cream

Sweet and Savoury Snacks

Snack Bars

Impulse and Indulgence Products



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 59 Company Shares of Impulse and Indulgence Products 2006-2010

% retail value rsp

Table 60

Brand

% retail value rsp

Company 2006 2007 2008 2009 2010

Total 100.0 100.0 100.0 100.0 100.0 100.0 Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

2007

2008

2009

2010

Brand Shares of Impulse and Indulgence Products 2007-2010

Company





Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 61 Forecast Sales of Impulse and Indulgence Products by Category: Volume 2011-2016

2011 2012 2013 2014 2015 2016

Confectionery ('000 tonnes)
Pastries ('000 tonnes)
Cakes ('000 tonnes)
Biscuits ('000 tonnes)
Ice Cream (million litres)
Sweet and Savoury
Snacks ('000 tonnes)
Snack Bars ('000 tonnes)
Impulse and Indulgence
Products (Not calculable)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources



Table 62 Forecast Sales of Impulse and Indulgence Products by Category: Value 2011-Peso million 2011 2012 2013 2014 2015 2016 Confectionery **Pastries** Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks Snack Bars Impulse and Indulgence **Products** Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources Forecast Sales of Impulse and Indulgence Products by Category: % Volume Table 63 Growth 2011-2016 % volume growth 2015/16 2011-16 CAGR 2011/16 Total Confectionery Pastries Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks Snack Bars Impulse and Indulgence Products Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources Table 64 Forecast Sales of Impulse and Indulgence Products by Category: % Value Growth 2011-2016 % constant value growth 2011-16 CAGR 2011/16 TOTAL Confectionery **Pastries** Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks Snack Bars Impulse and Indulgence Products Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources



NUTRITION/STAPLES – KEY TRENDS AND DEVELOPMENTS

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Table 65	Sales of Nutrition/Staples by Category: Volume 2006-2011

	2006	2007	2008	2009	2010	2011
Bread ('000 tonnes) Breakfast Cereals ('000 tonnes) Dairy (Not calculable) Meal Replacement Products ('000 tonnes) Oils and Fats ('000 tonnes) Baby Food (Not calculable) Spreads ('000 tonnes) Pasta ('000 tonnes) Noodles ('000 tonnes) Rice ('000 tonnes) Nutrition/Staples (Not calculable)						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 66 Sales of Nutrition/Staples by Category: Value 2006-2011



Peso million 2006 2007 2008 2009 2010 2011 Bread **Breakfast Cereals** Dairy Meal Replacement Products Oils and Fats Baby Food Spreads Pasta Noodles Rice Nutrition/Staples

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 67 Sales of Nutrition/Staples by Category: % Volume Growth 2006-2011

Bread (% volume growth)
Breakfast Cereals (% volume growth)
Dairy (Not calculable)
Meal Replacement Products (% volume growth)
Oils and Fats (% volume growth)
Baby Food (Not calculable)
Spreads (% volume growth)
Pasta (% volume growth)
Noodles (% volume growth)
Rice (% volume growth)
Nutrition/Staples (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 68 Sales of Nutrition/Staples by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Bread
Breakfast Cereals
Dairy
Meal Replacement Products
Oils and Fats
Baby Food
Spreads
Pasta
Noodles
Rice
Nutrition/Staples

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources



Table 69 Company Shares of Nutrition/Staples 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 70 Brand Shares of Nutrition/Staples 2007-2010

% retail value rsp

Brand Company 2007 2008 2009 2010





Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 71 Forecast Sales of Nutrition/Staples by Category: Volume 2011-2016

Rice ('000 tonnes) Nutrition/Staples (Not calculable)

2011 2012 2013 2014 2015 2016 Bread ('000 tonnes) Breakfast Cereals ('000 tonnes) Dairy (Not calculable) Meal Replacement Products ('000 tonnes) Oils and Fats ('000 tonnes) Baby Food (Not calculable) Spreads ('000 tonnes) Pasta ('000 tonnes) Noodles ('000 tonnes)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

Table 72 Forecast Sales of Nutrition/Staples by Category: Value 2011-2016

Peso million 2011 2012 2013 2014 2015 2016 Bread **Breakfast Cereals** Dairy Meal Replacement Products Oils and Fats Baby Food Spreads Pasta Noodles Rice Nutrition/Staples

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 73 Forecast Sales of Nutrition/Staples by Category: % Volume Growth 2011-2016

Bread (% volume growth)
Breakfast Cereals (% volume growth)
Dairy (Not calculable)
Meal Replacement Products (% volume growth)
Oils and Fats (% volume growth)
Baby Food (Not calculable)
Spreads (% volume growth)
Pasta (% volume growth)
Noodles (% volume growth)
Rice (% volume growth)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 74 Forecast Sales of Nutrition/Staples by Category: % Value Growth 2011-2016

% constant value growth

2011-16 CAGR

2011/16 TOTAL

Bread

Breakfast Cereals

Dairy
Meal Replacement Products
Oils and Fats
Baby Food
Spreads
Pasta
Noodles

Nutrition/Staples (Not calculable)



Rice

Nutrition/Staples

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

MEAL SOLUTIONS - KEY TRENDS AND DEVELOPMENTS

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Table 75 Sales of Meal Solutions by Category: Volume 2006-2011

'000 tonnes

2006 2007 2008

2009

2010

2011

Ready Meals Canned/Preserved Food Frozen Processed Food Dessert Mixes



Dinner Mixes Chilled Processed Food Sauces, Dressings and Condiments Soup Meal Solutions

Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 76 Sales of Meal Solutions by Category: Value 2006-2011

Peso million 2006 2007 2008 2009 2010 2011

Ready Meals Canned/Preserved Food Frozen Processed Food **Dessert Mixes Dinner Mixes** Chilled Processed Food Sauces, Dressings and Condiments Soup Meal Solutions

Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 77 Sales of Meal Solutions by Category: % Volume Growth 2006-2011

% volume growth

2010/11 2006-11 CAGR 2006/11 Total

Ready Meals Canned/Preserved Food Frozen Processed Food **Dessert Mixes** Dinner Mixes Chilled Processed Food Sauces, Dressings and Condiments

Soup

Meal Solutions

Euromonitor International from official statistics, trade associations, trade press, company research, Source:

store checks, trade interviews, trade sources

Table 78 Sales of Meal Solutions by Category: % Value Growth 2006-2011

% current value growth

2006-11 CAGR 2006/11 Total 2010/11

Ready Meals Canned/Preserved Food Frozen Processed Food **Dessert Mixes Dinner Mixes** Chilled Processed Food



Sauces, Dressings and Condiments

Soup

Meal Solutions

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 79 Company Shares of Meal Solutions 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010

Total 100.0 100.0 100.0 100.0 100.0

store checks, trade interviews, trade sources

Euromonitor International from official statistics, trade associations, trade press, company research,

Table 80 Brand Shares of Meal Solutions 2007-2010

% retail value rsp

Source:

Brand Company 2007 2008 2009 2010





Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 82 Forecast Sales of Meal Solutions by Category: Value 2011-2016



Peso million 2016 2011 2012 2013 2014 2015 Ready Meals Canned/Preserved Food Frozen Processed Food **Dessert Mixes** Dinner Mixes Chilled Processed Food Sauces, Dressings and Condiments Soup Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 83 Forecast Sales of Meal Solutions by Category: % Volume Growth 2011-2016

% volume growth

2015/16 2011-16 CAGR 2011/16 Total

Ready Meals
Canned/Preserved Food
Frozen Processed Food
Dessert Mixes
Dinner Mixes
Chilled Processed Food
Sauces, Dressings and Condiments
Soup

Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 84 Forecast Sales of Meal Solutions by Category: % Value Growth 2011-2016

% constant value growth

2011-16 CAGR 2011/16 TOTAL

Ready Meals
Canned/Preserved Food
Frozen Processed Food
Dessert Mixes
Dinner Mixes
Chilled Processed Food
Sauces, Dressings and Condiments
Soup
Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

MARKET DATA



Table 85 Sales of Packaged Food by Category: Volume 2006-2011

2006 2007 2008 2009 2010 2011

Baby Food (Not calculable) Bakery ('000 tonnes) Canned/Preserved Food ('000 tonnes) Chilled Processed Food ('000 tonnes) Confectionery ('000 tonnes) Dairy (Not calculable) **Dried Processed Food** ('000 tonnes) Frozen Processed Food ('000 tonnes) Ice Cream (million litres) Meal Replacement ('000 tonnes) Noodles ('000 tonnes) Oils and Fats ('000 tonnes) Pasta ('000 tonnes) Ready Meals ('000 tonnes) Sauces, Dressings and Condiments ('000 tonnes) Snack Bars ('000 tonnes) Soup ('000 tonnes) Spreads ('000 tonnes) Sweet and Savoury Snacks ('000 tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions ('000 tonnes) Packaged Food (Not calculable)



Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources
Sum of sectors does not equal total packaged food because of double counting (eg canned soup is Notes:

included in soups and canned foods)

Volume sales cannot be consolidated due to different unit measurements (eg confectionery in tonnes

and ice cream in litres)

Table 86 Sales of Packaged Food by Category: Value 2006-2011

Peso million 2006 2007 2008 2009 2010 2011 Baby Food Bakery Canned/Preserved Food Chilled Processed Food Confectionery



Dairy

Dried Processed Food

Frozen Processed Food

Ice Cream

Meal Replacement

Noodles

Oils and Fats

Pasta

Ready Meals

Sauces, Dressings and

Condiments

Snack Bars

Soup

Spreads

Sweet and Savoury Snacks

Impulse and Indulgence

Products

Nutrition/Staples

Meal Solutions

Packaged Food

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is

included in soups and canned foods)

Table 87 Sales of Packaged Food by Category: % Volume Growth 2006-2011

2010/11 2006-11 CAGR 2006/11 Total

Baby Food (Not calculable)

Bakery (% volume growth)

Canned/Preserved Food (% volume growth)

Chilled Processed Food (% volume growth)

Confectionery (% volume growth)

Dairy (Not calculable)

Dried Processed Food (% volume growth)

Frozen Processed Food (% volume growth)

Ice Cream (% volume growth)

Meal Replacement (% volume growth)

Noodles (% volume growth)

Oils and Fats (% volume growth)

Pasta (% volume growth)

Ready Meals (% volume growth)

Sauces, Dressings and Condiments (%

volume growth)

Snack Bars (% volume growth)

Soup (% volume growth)

Spreads (% volume growth)

Sweet and Savoury Snacks (% volume

growth)

Impulse and Indulgence Products (Not

calculable)

Nutrition/Staples (Not calculable)

Meal Solutions (% volume growth)

Packaged Food (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is

included in soups and canned foods)



Volume sales cannot be consolidated due to different unit measurements (eg confectionery in tonnes and ice cream in litres)

Table 88 Sales of Packaged Food by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Baby Food

Bakery

Canned/Preserved Food

Chilled Processed Food

Confectionery

Dairy

Dried Processed Food

Frozen Processed Food

Ice Cream

Meal Replacement

Noodles

Oils and Fats

Pasta

Ready Meals

Sauces, Dressings and Condiments

Snack Bars

Soup

Spreads

Sweet and Savoury Snacks

Impulse and Indulgence Products

Nutrition/Staples

Meal Solutions

Packaged Food

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is

included in soups and canned foods)

Table 89 GBO Shares of Packaged Food 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0 100.0 100.0 Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 90

NBO Shares of Packaged Food 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0 100.0

Table 91 NBO Brand Shares of Packaged Food 2007-2010

store checks, trade interviews, trade sources

Source:

% retail value rsp Brand Company 2007 2008 2009 2010

Euromonitor International from official statistics, trade associations, trade press, company research,



Total 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 92 Penetration of Private Label by Category 2006-2011

% retail value rsp

2006 2007 2008 2009 2010 201

Bakery

Canned/Preserved Food Chilled Processed Food

Dairy

Dried Processed Food Frozen Processed Food

Ice Cream

Impulse and Indulgence

Products

Meal Solutions

Nutrition/Staples

Oils and Fats Packaged Food

Pasta

Ready Meals

Sauces, Dressings and

Condiments

Snack Bars

Spreads

Sweet and Savoury Snacks

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 93 Sales of Packaged Food by Distribution Format: % Analysis 2006-2011

% retail value rsp 2006 2007 2008 2009 2010 2011

Store-Based Retailing

- Grocery Retailers
- - Supermarkets/ Hypermarkets
- - Discounters
- - Small Grocery Retailers
- - Convenience Stores
- - Independent Small Grocers
- - Forecourt Retailers
- Other Grocery Retailers
- Non-Grocery Retailers
- - Health and Beauty Retailers
- - Other Non-Grocery Retailers



100.0

Non-Store Retailing

- Vending
- Homeshopping
- Internet Retailing

% retail value rsp

- Direct Selling Total

100.0 100.0 100.0 100.0 100.0 Source: Euromonitor International from official statistics, trade associations, trade press, company research,

Table 94 Sales of Packaged Food by Category and Distr bution Format: % Analysis

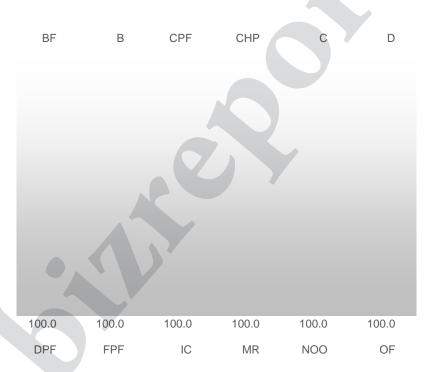
store checks, trade interviews, trade sources

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing

Direct Selling

Total

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing Direct Selling





Total 100.0 100.0 100.0 100.0 100.0 100.0 Ρ RMSDC SB SOU SPR Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing Direct Selling 100.0 Total 100.0 100.0 100.0 100.0 100.0 SSS

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing Direct Selling

100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

BF = baby food; B = bakery; CPF = canned/preserved food; CHP = chilled processed food; C = confectionery; D = dairy; DPF = dried processed food; FPF = frozen processed food; IC = ice cream; MR = meal replacement; NOO = noodles; OF = oils and fats; P = pasta; RM = ready meals; SDC = sauces, Key: dressings and condiments; SB = snack bars; SOU = soup; SPR = spreads; SSS = sweet and savoury

Total

Table 95 Forecast Sales of Packaged Food by Category: Volume 2011-2016

> 2011 2012 2013 2014 2015 2016



Baby Food (Not calculable) Bakery ('000 tonnes) Canned/Preserved Food ('000 tonnes) Chilled Processed Food ('000 tonnes) Confectionery ('000 tonnes) Dairy (Not calculable) **Dried Processed Food** ('000 tonnes) Frozen Processed Food ('000 tonnes) Ice Cream (million litres) Meal Replacement ('000 tonnes) Noodles ('000 tonnes) Oils and Fats ('000 tonnes) Pasta ('000 tonnes) Ready Meals ('000 tonnes) Sauces, Dressings and Condiments ('000 tonnes) Snack Bars ('000 tonnes) Soup ('000 tonnes) Spreads ('000 tonnes) Sweet and Savoury Snacks ('000 tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions ('000 tonnes) Packaged Food (Not

calculable)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 96 Forecast Sales of Packaged Food by Category: Value 2011-2016 Peso million 2016 2011 2012 2013 2014 2015 Baby Food Bakery Canned/Preserved Food Chilled Processed Food Confectionery Dairy Dried Processed Food Frozen Processed Food Ice Cream Meal Replacement Noodles Oils and Fats



Pasta
Ready Meals
Sauces, Dressings and
Condiments
Snack Bars
Soup
Spreads
Sweet and Savoury Snacks
Impulse and Indulgence
Products
Nutrition/Staples
Meal Solutions

Packaged Food

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 97 Forecast Sales of Packaged Food by Category: % Volume Growth 2011-2016

2015/16 2011-16 CAGR 2011/16 Total

Baby Food (Not calculable) Bakery (% volume growth)

Canned/Preserved Food (% volume growth)

Chilled Processed Food (% volume growth)

Confectionery (% volume growth)

Dairy (Not calculable)

Dried Processed Food (% volume growth)

Frozen Processed Food (% volume growth)

Ice Cream (% volume growth)

Meal Replacement (% volume growth)

Noodles (% volume growth)

Oils and Fats (% volume growth)

Pasta (% volume growth)

Ready Meals (% volume growth)

Sauces, Dressings and Condiments (%

volume growth)

Snack Bars (% volume growth)

Soup (% volume growth)

Spreads (% volume growth)

Sweet and Savoury Snacks (% volume

growth)

Impulse and Indulgence Products (Not

calculable)

Nutrition/Staples (Not calculable)

Meal Solutions (% volume growth)

Packaged Food (Not calculable)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 98 Forecast Sales of Packaged Food by Category: % Value Growth 2011-2016

% constant value growth

2011-16 CAGR 2011/16 TOTAL

Baby Food Bakery

Canned/Preserved Food



Chilled Processed Food Confectionery Dairy Dried Processed Food Frozen Processed Food Ice Cream Meal Replacement Noodles Oils and Fats Pasta Ready Meals Sauces, Dressings and Condiments Snack Bars Soup Spreads Sweet and Savoury Snacks

Impulse and Indulgence Products

Source: EuromonitorInternationalfrom trade associations, trade press, companyresearch, trade interviews, trade sources

DEFINITIONS

Nutrition/Staples Meal Solutions Packaged Food

Explanations of words and/or terminology used in this report are as follows:

- ~ Alfajores: Categorised in Euromonitor data within chocolate confectionery (not biscuits). A type of chocolate-coated sandwich biscuit popular in Argentina consisting of two round sweet biscuits joined together with mousse, dulce de leche or jam and coated with black or white chocolate (many alfajores are sold in "black" and "white" flavours) or simply covered with powdered sugar.
- ~ Dulce de leche: caramel milk, prepared with condensed milk.
- ~ Asados: Considered a traditional dish in Argentina, an asado usually consists of beef alongside various other meats, which are cooked on a grill, called a parrilla, or open fire.
- ~ Greater Buenos Aires: The generic denomination to refer to the megalopolis comprising the autonomous city of Buenos Aires and the conurbation around it, over the province of Buenos Aires -namely the adjacent 24 partidos or municipalities which nonetheless do not constitute a single administrative unit.

Sources used during research include the following:

Summary 16 Research Sources

Trade Associations

Official Sources Camara de Fabricantes de Pastas
Alimenticias y Afines de la Provincia de

Cordoba

Food & Agricultural Organization of the United

Nations

Foreign Agricultural Service

SAGPYA

Subsecretaria de Agricultura & Ganaderia

ADGYA



Agricultura, Ganaderia Pesca y Alimentos

Camara Argentina de Especias y Afines

Camara Argentina de Fabricantes de Helados

Artesanales

Centro de la Industria Lechera

Coordinadora de las Industrias de Productos

Alimenticios

Fundacion Instituto de Desarrollo Rural

Webretail

CAS & FASA

Clarin

Clarin

Distribucion y Consumo

El Cronista Comercial

ieco

Infobae

infokioskos

La Nacion

La Nacion

Mercado

Negocios Magazine

Pagina 12

Revista Apertura

Source: Eurornonitor International

Trade Press

