

Oils and Fats

January 2012



LIST OF CONTENTS AND TABLES

	gentina - Category analysis	
	scape	
	0.1	
Table 1	Sales of Oils and Fats by Category: Volume 2006-2011	
Table 2	Sales of Oils and Fats by Category: Value 2006-2011	
Table 3	Sales of Oils and Fats by Category: % Volume Growth 2006-2011	
Table 4	Sales of Oils and Fats by Category: % Value Growth 2006-2011	
Table 5	Vegetable and Seed Oil by Type: % Value Breakdown 2006-2011	
Table 6	Oils and Fats Company Shares 2006-2010	
Table 7	Oils and Fats Brand Shares 2007-2010	
Table 8	Sales of Oils and Fats by Distribution Format: % Analysis 2006-2011	
Table 9	Forecast Sales of Oils and Fats by Category: Volume 2011-2016	
Table 10	Forecast Sales of Oils and Fats by Category: Value 2011-2016	/
Table 11	Forecast Sales of Oils and Fats by Category: % Volume Growth 2011-2016.	7
Table 12	Forecast Sales of Oils and Fats by Category: % Value Growth 2011-2016	
Oils and Fats in Ar	gentina - Company Profiles	8
	SA in Packaged Food (argentina)	
	on	
0		
Summary 1		
	Mastellone Hnos SA: Ney Facts	
Company Backo	ground	8
Summary 3		
Competitive Pos	sitioning	9
Summary 4	Mastellone Hnos SA: Competitive Position 2010	
Molinos Río De La	Plata SA in Packaged Food (argentina)	11
	on	
Ü		
-	Molinos Río de la Plata SA: Key Facts	
Summary 6		
Company Backo	ground	11
, ,		
	Molinos Río de la Plata SA: Production Statistics 2010.	
	sitioning	
Summary 8	Molinos Río de la Plata SA: Competitive Position 2010.	
	/as Unidas Ltda in Packaged Food (argentina)	
	on	
Strategic Directi	O11	14



Key Facts		14
Summary 9	SanCor Cooperativas Unidas Ltda: Key Facts	14
Summary 10	SanCor Cooperativas Unidas Ltda: Operational Indicators	14
	ground	
Competitive Po	sitioning.	16
Summary 11	SanCor Cooperativas Unidas Ltda: Competitive Position 2010	16
Packaged Food in	n Argentina - Industry Overview	18
	ary	
0	Drives Growth	
	nsumption Declines, Impacting the Argentinian Diet.	
	tens Levels of Consumption of Packaged Food.	
_	re To Discount Driven by Supermarkets/hypermarkets	
	Developments	
-	ansion Driven by Strong Consumer Spending	
	et Changes As Fresh Meat Consumption Declines	
-	aged Food Industry Grows Despite Inflation	
Healthier and N	More Nutritious Products Prosper Across Packaged Food	21
Foodservice – Ke	by Trends and Developments	22
	ndscape	
'		
		24
Table 13	Foodservice Sales of Packaged Food by Category: Volume 2006- 2011	24
Table 14	Foodservice Sales of Packaged Food by Category: % Volume Growth 2006-2011	
Table 15	Forecast Foodservice Sales of Packaged Food by Category: Volume 2011-2016.	26
Table 16	Forecast Foodservice Sales of Packaged Food by Category: %	20
	Volume Growth 2011-2016	26
Impulse and Indu	Igence Products – Key Trends and Developments	27
Headlines		27
•	ndscape	
Category Data		29
Table 17	Sales of Impulse and Indulgence Products by Category: Volume 2006-2011	29
Table 18	Sales of Impulse and Indulgence Products by Category: Value 2006-2011	30
Table 19	Sales of Impulse and Indulgence Products by Category: % Volume	
Table 20	Growth 2006-2011	
Toble 24	Growth 2006-2011	
Table 21	Company Shares of Impulse and Indulgence Products 2006-2010	ا ک



Table 22	Brand Shares of Impulse and Indulgence Products 2007-2010	31
Table 23	Forecast Sales of Impulse and Indulgence Products by Category:	
	Volume 2011-2016	32
Table 24	Forecast Sales of Impulse and Indulgence Products by Category:	
	Value 2011-2016.	33
Table 25	Forecast Sales of Impulse and Indulgence Products by Category: % Volume Growth 2011-2016	33
Table 26	Forecast Sales of Impulse and Indulgence Products by Category: %	55
Table 20	Value Growth 2011-2016.	33
Nutrition/staples -	Key Trends and Developments	34
	dscape	
Table 27	Sales of Nutrition/Staples by Category: Volume 2006-2011	
Table 28	Sales of Nutrition/Staples by Category: Value 2006-2011	
Table 29	Sales of Nutrition/Staples by Category: % Volume Growth 2006-2011.	
Table 30	Sales of Nutrition/Staples by Category: % Value Growth 2006-2011	
Table 31	Company Shares of Nutrition/Staples 2006-2010	
Table 32	Brand Shares of Nutrition/Staples 2007-2010	
Table 33	Forecast Sales of Nutrition/Staples by Category: Volume 2011-2016	
Table 34	Forecast Sales of Nutrition/Staples by Category: Value 2011-2016	
Table 35	Forecast Sales of Nutrition/Staples by Category: % Volume Growth	10
1 4515 55	2011-2016	40
Table 36	Forecast Sales of Nutrition/Staples by Category: % Value Growth	
	2011-2016.	40
	ey Trends and Developments	
Headlines		41
Competitive Lan	dscape	42
Category Data		43
Table 37	Sales of Meal Solutions by Category: Volume 2006-2011	43
Table 38	Sales of Meal Solutions by Category: Value 2006-2011	
Table 39	Sales of Meal Solutions by Category: % Volume Growth 2006-2011	44
Table 40	Sales of Meal Solutions by Category: % Value Growth 2006-2011	44
Table 41	Company Shares of Meal Solutions 2006-2010	45
Table 42	Brand Shares of Meal Solutions 2007-2010	45
Table 43	Forecast Sales of Meal Solutions by Category: Volume 2011-2016	46
Table 44	Forecast Sales of Meal Solutions by Category: Value 2011-2016	46
Table 45	Forecast Sales of Meal Solutions by Category: % Volume Growth	
	2011-2016	47
Table 46	Forecast Sales of Meal Solutions by Category: % Value Growth 2011-	
	2016	47
Market Data		47
Table 47	Sales of Packaged Food by Category: Volume 2006-2011	48
Table 48	Sales of Packaged Food by Category: Value 2006-2011	
Table 49	Sales of Packaged Food by Category: % Volume Growth 2006-2011	



Table 50	Sales of Packaged Food by Category: % Value Growth 2006-2011	50
Table 51	GBO Shares of Packaged Food 2006-2010	50
Table 52	NBO Shares of Packaged Food 2006-2010	51
Table 53	NBO Brand Shares of Packaged Food 2007-2010	52
Table 54	Penetration of Private Label by Category 2006-2011	53
Table 55	Sales of Packaged Food by Distribution Format: % Analysis 2006-	
	2011	53
Table 56	Sales of Packaged Food by Category and Distribution Format: %	
	Analysis 2011.	54
Table 57	Forecast Sales of Packaged Food by Category: Volume 2011-2016	55
Table 58	Forecast Sales of Packaged Food by Category: Value 2011-2016	56
Table 59	Forecast Sales of Packaged Food by Category: % Volume Growth	
	2011-2016	57
Table 60	Forecast Sales of Packaged Food by Category: % Value Growth	
	2011-2016	57
Definitions		58
Summary 12	Research Sources	58



OILS AND FATS IN ARGENTINA - CATEGORY ANALYSIS

HEADLINES

- Oil and fats grows by 23% in current retail value terms, to be worth Peso4.2 billion, in 2011
- Consumption of butter increases despite decrease in production in 2011
- Butter records fastest current retail value growth, of 38%, in oils and fats, to be worth Peso1.4 billion, in 2011
- Average unit prices in oils and fats increase by 17% in current retail value terms in 2011
- Molinos Río de la Plata SA leads in oils and fats, with a retail value share of 20%, in 2010
- Oil and fats expected to grow by a constant retail value CAGR of 3% over the forecast period

TRENDS

- According to Red Acrea (Agricultural Experimentation Consortiums Network), domestic production of butter decreased in 2011 nevertheless demand for and per capita volume consumption of butter continued to increase. However, this does not imply that importation of butter in Argentina will begin to increase.
- Oil and fats grew by 11% in constant retail value terms in 2011, signifying a slight improvement on the constant retail value CAGR over the review period. This was due to the strong performance in terms of retail volume growth of vegetable and seed oil and of butter.
- Butter recorded the fastest current retail value growth, of 38%, in oils and fats in 2011 due to a sharp increase in average unit prices, which grew by 30% in current retail value terms. In volume terms, the category registered a lower retail growth of 6% in 2011.
- Average unit prices in oils and fats increased by 17% in current retail value terms in 2011 as a result of regulation of prices in vegetable and seed oil.
- Sunflower oil accounted for the largest retail value share, of 49%, of vegetable and seed oil in 2011, followed by vegetable oil, with a share of 43%, corn oil, with a share of 5%, and soy oil with a negligible share.
- In Argentina, since 2006, it has been obligatory to state the level of trans fats of products in oils and fats in the nutritional information on product labelling. Over the review period, both Molinos Río de la Plata SA and Flora Danica SAIC changed the formulation of their products in margarine to remove trans fat content and to profit from the trend of healthier eating. Consumers have also begun to opt for perceived healthier products in margarine.

COMPETITIVE LANDSCAPE

Molinos Río de la Plata SA was the leading player in oils and fats, with a retail value share of 20%, in 2010, mainly due to its long-standing presence in the category and the high equity of its brands, for example Cocinero, Lira, Manty, Patito, Delicia, and Blanca Flor. Through its range of brands the company is present in several categories of oils and fats, including olive oil, margarine, spreadable oils and fats and vegetable and seed oil. The company also has a



strong distribution network, which results in product availability in the vast majority of retail outlets across the country.

PROSPECTS

Domestic production of butter is expected to decrease further over the forecast period and unit prices in powder milk are expected to remain high. This situation is expected to prompt manufacturers of milk, as a raw material, to direct production towards powder milk, to the detriment of butter production.



CATEGORY DATA

Table 1	Sales of Oils and	d Fats by Cate	gory: Volume	2006-2011			
'000 tonnes		2006	2007	2008	2009	2010	2011
Butter Cooking Fats Margarine Olive Oil Spreadable Oils - Functional Spre Oils and Fats - Regular Spread Oils and Fats Vegetable and S Oils and Fats	adable				3		

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 2 Sales of Oils and Fats by Category: Value 2006-2011

Peso million 2006 2007 2008 2009 2010 2011 Butter Cooking Fats Margarine Olive Oil Spreadable Oils and Fats - Functional Spreadable Oils and Fats - Regular Spreadable Oils and Fats Vegetable and Seed Oil Oils and Fats

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 3 Sales of Oils and Fats by Category: % Volume Growth 2006-2011

% volume growth

2010/11 2006-11 CAGR 2006/11 Total

Butter Cooking Fats



Margarine Olive Oil

Spreadable Oils and Fats

- Functional Spreadable Oils and Fats
- Regular Spreadable Oils and Fats

Vegetable and Seed Oil

Oils and Fats

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 4 Sales of Oils and Fats by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Butter Cooking Fats Margarine Olive Oil

Spreadable Oils and Fats

- Functional Spreadable Oils and Fa
- Regular Spreadable Oils and Fats

Vegetable and Seed Oil

Oils and Fats

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 5 Vegetable and Seed Oil by Type: % Value Breakdown 2006-2011

% retail value rsp 2006 2007 2008 2009 2010 2011 Corn

Soy Sunflower Vegetable Others

Total 100.0 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 6 Oils and Fats Company Shares 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 7 Oils and Fats Brand Shares 2007-2010

% retail value rsp
Brand Company 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 8 Sales of Oils and Fats by Distribution Format: % Analysis 2006-2011

% retail value rsp

2006 2007 2008 2009 2010 2011

Store-Based Retailing

- Grocery Retailers
- - Supermarkets/ Hypermarkets
- - Discounters
- - Small Grocery Retailers
- - Convenience Stores
- - Independent Small Grocers
- - Forecourt Retailers
- - Other Grocery Retailers
- Non-Grocery Retailers
- - Health and Beauty Retailers
- - Other Non-Grocery Retailers

Non-Store Retailing

- Vending
- Homeshopping
- Internet Retailing
- Direct Selling Total

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

100.0

100.0

store checks, trade interviews, trade sources

Table 9 Forecast Sales of Oils and Fats by Category: Volume 2011-2016

'000 tonnes

2011 2012 2013 2014 2015 2016

100.0

100.0

100.0

100.0

Butter

Cooking Fats

Margarine

Olive Oil

Spreadable Oils and Fats

- Functional Spreadable Oils and Fats
- Regular Spreadable
 Oils and Fats

Vegetable and Seed Oil

Oils and Fats

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources



Table 10 Forecast Sales of Oils and Fats by Category: Value 2011-2016 Peso million 2011 2012 2013 2014 2015 Butter Cooking Fats Margarine Olive Oil Spreadable Oils and Fats - Functional Spreadable Oils and Fats - Regular Spreadable Oils and Fats Vegetable and Seed Oil Oils and Fats

Euromonitor International from trade associations, trade press, company research, trade interviews, Source: trade sources

Forecast Sales of Oils and Fats by Category: % Volume Growth 2011-2016 Table 11

2015/16 2011-16 CAGR 2011/16 Total Butter

Cooking Fats Margarine Olive Oil Spreadable Oils and Fats

% volume growth

- Functional Spreadable Oils and Fats

- Regular Spreadable Oils and Fats

Vegetable and Seed Oil

Oils and Fats

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

Table 12 Forecast Sales of Oils and Fats by Category: % Value Growth 2011-2016

% constant value growth 2011-16 CAGR 2011/16 TOTAL

Butter Cooking Fats Margarine Olive Oil Spreadable Oils and Fats

- Functional Spreadable Oils and Fats

- Regular Spreadable Oils and Fats

Vegetable and Seed Oil

Oils and Fats

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources



OILS AND FATS IN ARGENTINA COMPANY PROFILES

MASTELLONE HNOS SA IN PACKAGED FOOD (ARGENTINA)

strategic Direction

~ Mastellone Hnos SA, which operators in the dairy, baby food and oils and fats categories, is pursuing a value-added strategy, accompanied by a strong advertising campaign. It is launching dairy products with functional features and taking advantage of the trend towards healthier products.

Key Facts

Summary 1 Mastellone Hnos SA: Key Facts

Full name of company:

Mastellone Hnos SA

Address: Alte. 8rown 957 (81748KFS), Gral. Rodriguez,

Buenos Aires, Argentina

Tel: +54 (23) 7485 9000 Fax: +54 (23) 7485 9000

www.laserenisima.com.ar

Activities: Manufacturer of dairy products, oils and fats,

spreads and baby food

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources

Summary 2	Mastellone Thos SA. Operat	lional indicators	
	2008	2009	2010
Net sales	ARS 2,524 million	ARS 3,365 million	ARS 3,890 million
Net profit	ARS (265) million	ARS 55 million	ARS 91 million
Number of	3,600	n/a	n/a

Source: EuromonitorInternational from company reports, company research, trade press, trade sources

Company Background

employees

- Mastellone Hnos SA is owned by the Mastellone family, which founded the company in 1929 and still runs it today. Pascual, Jose and Victorio Mastellone own 67% of Mastellone Hnos SA, while Dallpoint Investment owns the remaining 33%.
- ~ The company's core business is dairy products, with the main focus on drinking milk products and liquid yoghurts. It operates a joint venture called Logistica La Serenisima SA with Danone Argentina SA, with whom it shares the distribution and manufacturing activities for certain



- products in yoghurt, chilled dairy-based desserts, dairy only flavoured milk drinks and spreadable unprocessed cheese.
- ~ Logistica La Serenisima SA, a joint venture with Danone Argentina SA, has 1,200 employees and operates more than 1,100 vehicles. This wide distribution network reaches more than 79,000 sales points all over the country. It must be noted, however, that its stronghold is in Buenos Aires and its surrounding areas.
- ~ The company offers leading products at affordable prices, supported by continuous advertising.
- ~ In order to stimulate consumption of functional products, Mastellone launched a website called Leche y Nutrtcion, ("milk and nutrition", www.lecheynutricion.com.ar) which explains how to lead a healthy life through the consumption of functional dairy products according to each consumer's profile (children, adults, celiacs, diabetics, etc).
- ~ Mastellone Hnos SA and Cabrales SA launched in August 2010, Cappuccino Estilo Italiano, ready-to-drink mik with coffee in 200ml brick liquid packaging.
- ~ Addressing the trend towards healthier food, Mastellone Hnos SA added functional features to its soft cheese product offer. For example, it incorporated Lactobacillus GG to its Cremoso, Por Salut, Por Salut Light and Saint Paulin light cheese products. Lactobacillus GG is a probiotic that the company claims helps balance intestinal microflora and strengthen the body's natural defences.
- ~ In 2010, Mastellone closed its second year with profits since 2004 with a total net income of ARS91 million in 2010. Mastellone also restructured its accumulated long-term debt of US\$220 million dollars in May 2010, with Merrill Lynch Argentina SA as financial advisor.

Production

- Mastellone manufactures its products locally with local raw materials. The company operates 21 production facilities covering the whole country.
- ~ The company exports its products to more than 30 countries, with Brazil an important destination. Its main exports are powder milk, butter and hard cheese.
- ~ Mastellone operates commercial subsidiaries in Brazil but no manufacturing facilities outside Argentina.
- ~ The company manufactures some private label products for supermarkets/hypermarkets, including Jumbo.

Summary 3 Mastellone Hnos SA: Production Statistics 2010

Location

General Rodriguez, Buenos Aires

Longchamps, Buenos Aires

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources, trade interviews

Competitive Positioning

Mastellone Hnos SA held a 7% value share of packaged food in Argentina in 2010, ranking second. It ranked first in dairy with a 23% share. It has maintained its 7% share in packaged food since 2006 thanks to the constant updating of its products and continuous advertising.



- Mastellone led sales of drinking milk products with a 43% value share in 2010. The main factor behind this position is the high brand equity and loyalty enjoyed by its La Serenisima brand. Additionally, its wide distribution network allows its products to reach all retail channels.
- Within drinking rni k products, Mastellone saw the largest increase in value sales in 2010 with a rise of two percentage points. This growth was mainly a result of the four percentage point increase of La Serenisima in the fresh/pasteurised milk category. The chilled distribution network in Buenos Aires province was crucial for gaining ground in the milk market.
- ~ In September 2011, La Serenisima relaunched its Serecol line, which is now to be called Serecol 3, because of its nutritional value-added contents of phytosterols, omega-3 and natural calcium. In addition, Mastellone launched La Serenisima Fibractiva, a skimmed, 0% fat and cholesterol rni k, with soluble fibre additives.
- Mastellone launched in May 2011, Chubut La Serenisima a semi-hard cheese of soft texture. In July 2011, Mastellone launched Leche La Serenisima +4 Aries (4+ years) whole, ultra-pasteurised milk with added natural calcium and fortified with iron, zinc and vitamins A, D, C and F.
- ~ In May 2011, Mastellone launched a television campaign to promote its Dulce de Leche Colonial La Serenisima, highlighting the quality of its ingredients and its respect for the traditional dulce de leche recipe.
- ~ The company can be considered an innovator; it was the first to launch functional milk and yoghurt products in Argentina and continuously updates its products with new functional ingredients.
- ~ Mastellone leads the dairy category as it has always invested in production facilities and an extensive refrigerated distribution system. The company is expected to increasingly focus on value-added products to improve its margins over the forecast period.
- ~ Mastellone is only present in packaged food. The company derives the vast majority of its value share from the dairy category, although it is also present in baby food (milk formula), oils and fats and spreads. Within oils and fats it is present in butter, which in Argentina is considered a dairy product, while in spreads its presence is concentrated within jams because of its dulce de leche offering, which is also considered to be part of the dairy industry in Argentina.
- ~ Within the dairy category it has a wide product offering, although it is more focused on categories where it does not compete with Danone Argentina. Nevertheless, it is present in certain categories in which it directly competes with, and outperforms, Danone Argentina, eg unprocessed cheese and drinking milk products.
- ~ Mastellone is well positioned for future growth, as it has a number of functional products that may allow it to take advantage of the health and well ness trend. The company also operates some low-priced brands that are expected to perform well in the short term.
- ~ The company's main brand, La Serenisima, which holds the highest brand share of all the company's offerings and is ranked first in packaged food overall, is in the mid-priced/premium segment. Mastellone does operate other brands, including Fortuna and La Armonia, which are positioned more in the lower-end segment.

Summary 4	Mastellone Hnos SA: Competitive	e Position 2010
Product type	Retail Value Sha	re Rank
Packaged food	6.8%	2
Nutrition/staples	13.5%	

نمونه گزارش تحلیل بازار روغن ها <mark>و چربی ها در ایران</mark>



Drinking mi k products 43.0% Milk 60.0%

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press. trade sources. trade

interviews

MOLINOS Rio DE LA PLATA SA IN PACKAGED FOOD (ARGENTINA)

Strategic Direction

Key Facts

Summary 5 Molinos Rio de la Plata SA: Key Facts

Full name of company: Molinos Rio de la Plata SA

Address: Uruguay 4075, Victoria, Buenos Aires,

Argentina

Tel: +54 (1'1)4340 1100
Fax: +54 (1'1)4340 '1200
www: www.molinos.com.ar

Activities: Manufacturer of baked goods, ready meals,

pasta, canned/preserved food, frozen

processed food, dried processed food, chilled processed food, oils and fats, and sauces

dressings and condiments

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources

Summary 6 Molinos Rio de la Plata SA: Operational Indicators

2008 2009 2010

Net salesRemovedRemovedRemovedNet profitRemovedRemovedRemovedNumber ofRemovedRemovedRemoved

employees

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources

Company Background



Molinos Río de la Plata SA is a public company controlled by the Pérez Companc Group, one of the most important economic groups in Argentina, focused primarily on food and agriculture. 20% of the company is traded on the Argentine stock exchange.

Production



Summary 7	Molinos Rio d	de la Plata	SA: Production	Statistics 201	0
Location			Brand		
Avellaneda, Buen	os Aires		Remove	ed .	
Rosario, Santa Fe	е		Remove	ed	
San Lorenzo, Sar	nta Fe		Remove	ŧd.	
Villa Adelina, Bue	nos Aires		Remove	ed .	
Fontana, Chaco			Remove	ed	
Mar del Plata, Bu	enos Aires		Remove	ed .	
Tortuguitas, Buen	os Aires		Remove	ed .	
Buenos Aires, Bu	enos Aires		Remove	ed	

San Luis, San Luis

Pilar, Buenos Aires

Removed

Removed

San Jose, Misiones

Villa Tesei, Buenos Aires

Removed

Removed

Removed

Removed

Removed

Source: EuromonitorInternationalfrom companyreports, companyresearch, trace press, trade sources, trade interviews

Competitive Positioning

نمونه گزارش تحلیل بازار روغن ها <mark>و چربی ها در ایران</mark>



Summary 8 Molinos Rio de la Plata SA: Competitive Position 2010
Product type Retail Value Share Rank
Packaged food Removed
Nutrition/staples Removed Removed
Meal solutions Removed Removed

Source: EuromonitorInternationalfrom company reports, company research, trade press, trade sources, trade

interviews

SANCOR COOPERATIVAS UNIDAS LTDA IN PACKAGED FOOD (ARGENTINA)

strategic Direction

Key Facts

Summary 9 SanCor Cooperativas Unidas Ltda: Key Facts

Full name of company: SanCor Cooperativas Unidas Uda

Address: Teniente General Richieri 15 - C.P.

S2322FYA - Sunchales, Provincia de Santa

Fe, Argentina

Tel: +54 (34) 9342 8000 Fax: +54 (34) 9342 8081 www: www.sancor.com.ar

Activities: Manufacturer of dairy products, oils and fats,

baby food and spreads

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources

Summary 10 SanCor Cooperativas Unidas Ltda: Operational Indicators

2008 2009 20'10



Net sales	Removed	Removed	Removed
Net profit	Removed	Removed	Removed
Number of employees	Removed	Removed	Removed

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources

Company Background

~ SanCor Cooperativas Unidas Uda was founded in 1938 as a cooperative of small dairy farmers of the Santa Fe and Cordoba provinces. In 201 'I it remains a cooperative grouping that includes 61 smaller cooperatives and 758 small dairy farmers.

Production



Competitive Positioning

Summary 11 SanCor Cooperativas Unidas Ltda: Competitive Position 2010

Product type Retad Value Share Rank

Packaged foodRemovedRemovedNutrition/staplesRemovedRemovedDairy productsRemovedRemoved



Drinking mi k products Removed Removed

Source: EuromonitorInternationalfrom companyreports, companyresearch, trade press, trade sources, trade interviews



PACKAGED FOOD IN ARGENTINA - INDUSTRY OVERVIEW

EXECUTIVE SUMMARY

Rising Demand Drives Growth

Consumption continues to be a key driver of Argentina's economic growth. The economy is seeing strong development in 2011, on the back of a solid performance in production, consumption and exports. The strong rebound in output has boosted the packaged food industry; in general consumers are also exhibiting an enthusiastic appetite for consumption.

Fresh Meat Consumption Declines, Impacting the Argentinian Diet

In 2011, fresh red meat has seen heavy price increases, exceeding the rate of inflation. According to Cámara de la Industria y Comercio de Carnes y Derivados de la República, Argentinians' consumption of fresh meat plunged by 26%, from annual per capita consumption of 70.3kg in 2009 to 52.3kg in 2011. According to the Instituto de Promoción de Carne Vacuna Argentina (Organisation for the Promotion of Red Meat), poultry prices also increased by up to 60% in 2011. Both trends left a gap to be filled by alternative packaged food products such as pasta and frozen processed food.

Inflation Threatens Levels of Consumption of Packaged Food

Double-digit inflation has become a key weakness for the Argentinian economy, eroding company profitability in 2011. Official data shows consumer prices rose 11% in the 12 months through to September 2011, however unofficial forecasts indicate that real inflation is at least twice that rate. Operating costs have become a major issue due to the rise in labour and fixed costs, which are putting a serious strain on the profitability of small and medium-sized food producers. At the same time inflation has started to erode the purchasing power of lower-income groups, limiting their expenditure on packaged food.

Strong Pressure To Discount Driven by Supermarkets/hypermarkets

Sales through supermarkets/hypermarkets continue to drive revenues in the overall packaged food industry in Argentina. However, rising prices force consumers to be more selective and smarter in their purchases. Banks, brand operators and retailers have started to work together to offer various promotions to stimulate demand and build consumer loyalty. Major banks started this trend after the local financial crisis in 2001-2002. Carrefour (Carrefour SA), Wal-Mart (Wal-Mart de Argentina SA), Jumbo (Cencosud SA) and Coto (Coto CICSA), the leading supermarkets/hypermarkets operators, reinforced their strategies after the slowdown in 2009 and because of increasing inflationary pressures.

Slower Growth Projected for 2012

A difficult macroeconomic climate, alongside the deterioration in international financial conditions, has started to affect consumer expectations; lowering consumption growth during Q3 in 2011. The consumer mood has also been dampened by rising inflation. If the unofficial inflation estimates are correct, expectations of high inflation will erode consumer purchasing power, undermining spending potential and reducing potential profits for businesses. Therefore



packaged food consumption is projected to see a slowdown in its growth in constant value terms in 2012.

KEY TRENDS AND DEVELOPMENTS

Economic Expansion Driven by Strong Consumer Spending



www.bizreport.ir



Current Impact
Outlook
Future Impact
Dynamic Packaged Food Industry Grows Despite Inflation



Current impact	
Outlook	
Future impact	
Healthier and More Nutritious Products P	rosper Across Packaged Food
46	
Current Impact	



Outlook		
Future Impact		

FOODSERVICE - KEY TRENDS AND DEVELOPMENTS

Headlines



- 1		
. 1		
•		
ч		

Trends

Competitive Landscape



Prospects

Category Data

Table 51 Foodservice Sales of Packaged Food by Category: Volume 2006-2011

2006 2007 2008 2009 2010 2011

Baby Food (Not calculable)
Bakery (tonnes)
Canned/Preserved Food (tonnes)
Chilled Processed Food (tonnes)
Dairy (Not calculable)
Dried Processed Food (tonnes)



Frozen Processed Food (tonnes) Ice Cream ('000 litres) Meal Replacement (tonnes) Noodles (tonnes) Oils and Fats (tonnes) Pasta (tonnes) Ready Meals (tonnes) Sauces, Dressings and Condiments (tonnes) Snack Bars (tonnes) Soup (tonnes) Spreads (tonnes) Sweet and Savoury Snacks (tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions (tonnes) Packaged Food (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 52 Foodservice Sales of Packaged Food by Category: % Volume Growth 2006-2011

2010/11 2006-11 CAGR 2006/11 Total

Baby Food (Not calculable)
Bakery (% volume growth)

Canned/Preserved Food (% volume growth)

Chilled Processed Food (% volume growth)

Confectionery (% volume growth)

Dairy (Not calculable)

Dried Processed Food (% volume growth)

Frozen Processed Food (% volume growth)

Ice Cream (% volume growth)

Meal Replacement (% volume growth)

Noodles (% volume growth)

Oils and Fats (% volume growth)

Pasta (% volume growth)

Ready Meals (% volume growth)

Sauces, Dressings and Condiments (%

volume growth)

Snack Bars (% volume growth)

Soup (% volume growth)

Spreads (% volume growth)

Sweet and Savoury Snacks (% volume

growth)

Impulse and Indulgence Products (Not

calculable)

Nutrition/Staples (Not calculable)

Meal Solutions (% volume growth)

Packaged Food (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources



Table 53 Forecast Foodservice Sales of Packaged Food by Category: Volume 2011-2016

2011 2012 2013 2014 2015 2016

Baby Food (Not calculable) Bakery (tonnes) Canned/Preserved Food (tonnes) Chilled Processed Food (tonnes) Confectionery (tonnes) Dairy (Not calculable) Dried Processed Food (tonnes) Frozen Processed Food (tonnes) Ice Cream ('000 litres) Meal Replacement (tonnes) Noodles (tonnes) Oils and Fats (tonnes) Pasta (tonnes) Ready Meals (tonnes) Sauces, Dressings and Condiments (tonnes) Snack Bars (tonnes) Soup (tonnes) Spreads (tonnes) Sweet and Savoury Snacks (tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions (tonnes)

Packaged Food (Not calculable)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 54 Forecast Foodservice Sales of Packaged Food by Category: % Volume Growth 2011-2016

2015/16 2011-16 CAGR 2011/16 Total

Baby Food (Not calculable)
Bakery (% volume growth)
Canned/Preserved Food (% volume growth)
Chilled Processed Food (% volume growth)
Confectionery (% volume growth)
Dairy (Not calculable)
Dried Processed Food (% volume growth)
Frozen Processed Food (% volume growth)
Ice Cream (% volume growth)



Meal Replacement (% volume growth) Noodles (% volume growth) Oils and Fats (% volume growth) Pasta (% volume growth) Ready Meals (% volume growth) Sauces, Dressings and Condiments (% volume growth) Snack Bars (% volume growth) Soup (% volume growth) Spreads (% volume growth) Sweet and Savoury Snacks (% volume growth) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions (% volume growth)

Packaged Food (Not calculable)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

IMPULSE AND INDULGENCE PRODUCTS – KEY TRENDS AND DEVELOPMENTS

Headlines

Trends



Competitive Landscape -	•	
Competitive Landscape		
	Competitive Landscape	7
	•	



Prospects

Category Data

Table 55	le 55 Sales of Impulse and Indulgence Products by Category: Volume 2006-2011							
		2006	2007	2008	2009	2010	2011	
Confectionery tonnes) Pastries ('000								
Cakes ('000 t Biscuits ('000 Ice Cream (m	onnes) tonnes)							
litres) Sweet and Sa								
Snacks ('0	,							



Snack Bars ('000 tonnes) Impulse and Indulgence Products (Not calculable)

Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 56 Sales of Impulse and Indulgence Products by Category: Value 2006-2011

Peso million

2006 2007 2008 2009 2010 2011

Confectionery **Pastries** Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks Snack Bars

Impulse and Indulgence

Products

Euromonitor International from official statistics, trade associations, trade press, company research, Source:

store checks, trade interviews, trade sources

Sales of Impulse and Indulgence Products by Category: % Volume Growth Table 57 2006-2011

% volume growth

2010/11 2006-11 CAGR 2006/11 Total

Confectionery **Pastries** Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks Snack Bars Impulse and Indulgence Products

Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 58 Sales of Impulse and Indulgence Products by Category: % Value Growth

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Confectionery **Pastries** Cakes Biscuits Ice Cream Sweet and Savoury Snacks **Snack Bars**

Impulse and Indulgence Products



Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 59 Company Shares of Impulse and Indulgence Products 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010

Total 100.0 100.0 100.0 100.0 100.0 100.0 Source: Euromonitor international from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 60 Brand Shares of Impulse and Indulgence Products 2007-2010

% retail value rsp

Brand Company 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 61 Forecast Sales of Impulse and Indulgence Products by Category: Volume 2011-2016

2011 2012 2013 2014 2015 2016

Confectionery ('000 tonnes)
Pastries ('000 tonnes)
Cakes ('000 tonnes)
Biscuits ('000 tonnes)
Ice Cream (million litres)
Sweet and Savoury
Snacks ('000 tonnes)
Snack Bars ('000 tonnes)
Impulse and Indulgence
Products (Not calculable)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources



Table 62 Forecast Sales of Impulse and Indulgence Products by Category: Value 2011-Peso million 2011 2012 2013 2014 2015 2016 Confectionery **Pastries** Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks Snack Bars Impulse and Indulgence **Products** Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources Forecast Sales of Impulse and Indulgence Products by Category: % Volume Table 63 Growth 2011-2016 % volume growth 2015/16 2011-16 CAGR 2011/16 Total Confectionery Pastries Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks Snack Bars Impulse and Indulgence Products Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources Table 64 Forecast Sales of Impulse and Indulgence Products by Category: % Value Growth 2011-2016 % constant value growth 2011-16 CAGR 2011/16 TOTAL Confectionery **Pastries** Cakes **Biscuits** Ice Cream Sweet and Savoury Snacks **Snack Bars** Impulse and Indulgence Products Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources



NUTRITION/STAPLES – KEY TRENDS AND DEVELOPMENTS

Headlines

- .
- .
- .

Trends

- .

- .
- .
- .



Competitive Landscape

.



Prospects

•





Category Data

Table 65	Sales of Nutrition/Staples by Category: Volume 2006-201:	4
I anie na	Sales of Multillion/Stables by Category, Volume 2006-201	

	2006	2007	2008	2009	2010	2011
Bread ('000 tonnes) Breakfast Cereals ('000 tonnes) Dairy (Not calculable) Meal Replacement Products ('000 tonnes) Oils and Fats ('000 tonnes) Baby Food (Not calculable) Spreads ('000 tonnes) Pasta ('000 tonnes) Noodles ('000 tonnes) Rice ('000 tonnes) Nutrition/Staples (Not calculable)						

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 66 Sales of Nutrition/Staples by Category: Value 2006-2011



Peso million 2006 2007 2008 2009 2010 Bread **Breakfast Cereals** Dairy Meal Replacement Products Oils and Fats Baby Food Spreads Pasta Noodles Rice Nutrition/Staples

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 67 Sales of Nutrition/Staples by Category: % Volume Growth 2006-2011

Bread (% volume growth)
Breakfast Cereals (% volume growth)
Dairy (Not calculable)
Meal Replacement Products (% volume growth)
Oils and Fats (% volume growth)
Baby Food (Not calculable)
Spreads (% volume growth)
Pasta (% volume growth)
Noodles (% volume growth)
Rice (% volume growth)
Nutrition/Staples (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 68 Sales of Nutrition/Staples by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Bread
Breakfast Cereals
Dairy
Meal Replacement Products
Oils and Fats
Baby Food
Spreads
Pasta
Noodles
Rice
Nutrition/Staples

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources



Table 69 Company Shares of Nutrition/Staples 2006-2010

% retail value rsp

Table 70

Brand

% retail value rsp

Company 2006 2007 2008 2009 2010



2007

2008

2009

2010

Brand Shares of Nutrition/Staples 2007-2010

Company



Total 100.0 100.0 100.0 100.0 100.0 Source: Europeopler International from official statistics trade associations trade press company assearch.

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 71 Forecast Sales of Nutrition/Staples by Category: Volume 2011-2016

Rice ('000 tonnes) Nutrition/Staples (Not calculable)

2011 2012 2013 2014 2015 2016 Bread ('000 tonnes) Breakfast Cereals ('000 tonnes) Dairy (Not calculable) Meal Replacement Products ('000 tonnes) Oils and Fats ('000 tonnes) Baby Food (Not calculable) Spreads ('000 tonnes) Pasta ('000 tonnes) Noodles ('000 tonnes)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

Nutrition/Staples (Not calculable)

Spreads Pasta Noodles

Table 72 Forecast Sales of Nutrition/Staples by Category: Value 2011-2016

Peso million 2011 2012 2013 2014 2015 2016 Bread **Breakfast Cereals** Dairy Meal Replacement Products Oils and Fats Baby Food Spreads Pasta Noodles Rice Nutrition/Staples

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 73 Forecast Sales of Nutrition/Staples by Category: % Volume Growth 2011-2016

Bread (% volume growth)
Breakfast Cereals (% volume growth)
Dairy (Not calculable)
Meal Replacement Products (% volume growth)
Oils and Fats (% volume growth)
Baby Food (Not calculable)
Spreads (% volume growth)
Pasta (% volume growth)
Noodles (% volume growth)
Rice (% volume growth)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 74 Forecast Sales of Nutrition/Staples by Category: % Value Growth 2011-2016

% constant value growth

2011-16 CAGR

2011/16 TOTAL

Bread
Breakfast Cereals
Dairy
Meal Replacement Products
Oils and Fats
Baby Food

www.bizreport.ir



Rice

Nutrition/Staples

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

MEAL SOLUTIONS - KEY TRENDS AND DEVELOPMENTS

Headlines

.

ш

Trends

.



Competitive Landscape	



Prospects

ı

Category Data

Table 75 Sales of Meal Solutions by Category: Volume 2006-2011

'000 tonnes

2006

2008

2009

2010

2011

Ready Meals Canned/Preserved Food Frozen Processed Food Dessert Mixes 2007

نمونه گزارش تحلیل بازار رو<mark>غن ها و چربی ها در ایران</mark>



Dinner Mixes
Chilled Processed Food
Sauces, Dressings and
Condiments
Soup
Meal Solutions

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 76 Sales of Meal Solutions by Category: Value 2006-2011

Peso million 2006 2007 2008 2009 2010 2011

Ready Meals
Canned/Preserved Food
Frozen Processed Food
Dessert Mixes
Dinner Mixes
Chilled Processed Food
Sauces, Dressings and
Condiments
Soup

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 77 Sales of Meal Solutions by Category: % Volume Growth 2006-2011

% volume growth

Meal Solutions

2010/11 2006-11 CAGR 2006/11 Total

Ready Meals
Canned/Preserved Food
Frozen Processed Food
Dessert Mixes
Dinner Mixes
Chilled Processed Food

Sauces, Dressings and Condiments

Soup

Meal Solutions

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 78 Sales of Meal Solutions by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Ready Meals Canned/Preserved Food Frozen Processed Food Dessert Mixes Dinner Mixes Chilled Processed Food



Sauces, Dressings and Condiments

Soup

Meal Solutions

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 79 Company Shares of Meal Solutions 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010

Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

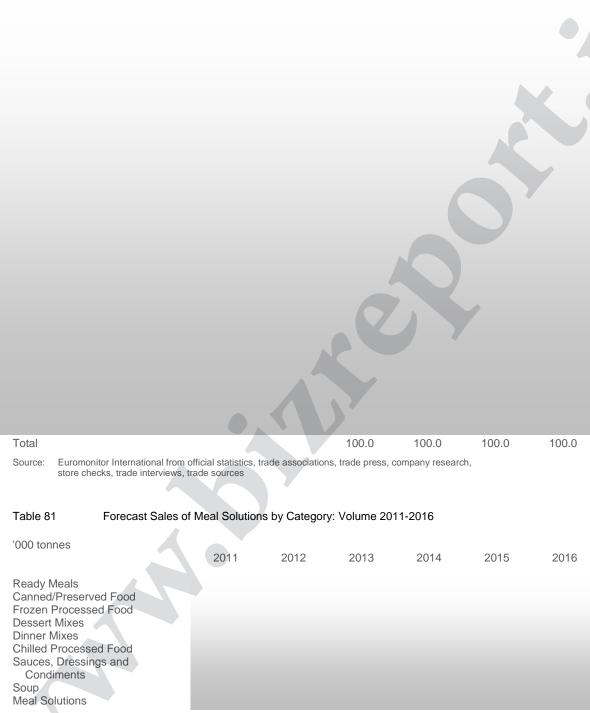
store checks, trade interviews, trade sources

Table 80 Brand Shares of Meal Solutions 2007-2010

% retail value rsp

Brand Company 2007 2008 2009 2010





Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 82 Forecast Sales of Meal Solutions by Category: Value 2011-2016



Peso million 2016 2011 2012 2013 2014 2015 Ready Meals Canned/Preserved Food Frozen Processed Food **Dessert Mixes** Dinner Mixes Chilled Processed Food Sauces, Dressings and Condiments Soup Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 83 Forecast Sales of Meal Solutions by Category: % Volume Growth 2011-2016

% volume growth

2015/16 2011-16 CAGR 2011/16 Total

Ready Meals Canned/Preserved Food Frozen Processed Food **Dessert Mixes Dinner Mixes** Chilled Processed Food Sauces, Dressings and Condiments Soup

Meal Solutions

Source: Euromonitor International from trade associations, trade press, company research, trade interviews,

trade sources

Forecast Sales of Meal Solutions by Category: % Value Growth 2011-2016 Table 84

% constant value growth

2011-16 CAGR 2011/16 TOTAL

Ready Meals Canned/Preserved Food Frozen Processed Food **Dessert Mixes Dinner Mixes** Chilled Processed Food Sauces, Dressings and Condiments Soup Meal Solutions

Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

MARKET DATA



Table 85 Sales of Packaged Food by Category: Volume 2006-2011

> 2006 2007 2008 2009 2010 2011

Baby Food (Not calculable) Bakery ('000 tonnes) Canned/Preserved Food ('000 tonnes) Chilled Processed Food ('000 tonnes) Confectionery ('000 tonnes) Dairy (Not calculable) **Dried Processed Food** ('000 tonnes) Frozen Processed Food ('000 tonnes) Ice Cream (million litres) Meal Replacement ('000 tonnes) Noodles ('000 tonnes) Oils and Fats ('000 tonnes) Pasta ('000 tonnes) Ready Meals ('000 tonnes) Sauces, Dressings and Condiments ('000 tonnes) Snack Bars ('000 tonnes) Soup ('000 tonnes) Spreads ('000 tonnes) Sweet and Savoury Snacks ('000 tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions ('000 tonnes) Packaged Food (Not

Euromonitor International from official statistics, trade associations, trade press, company research, Source:

store checks, trade interviews, trade sources
Sum of sectors does not equal total packaged food because of double counting (eg canned soup is Notes:

included in soups and canned foods)

Volume sales cannot be consolidated due to different unit measurements (eg confectionery in tonnes

and ice cream in litres)

calculable)

Table 86	Sales of Packaged Foo	nd by Category: Value 2006-2011
----------	-----------------------	---------------------------------

Peso million 2006 2007 2008 2010 2011 2009 Baby Food Bakery Canned/Preserved Food Chilled Processed Food Confectionery



Dairy

Dried Processed Food

Frozen Processed Food

Ice Cream

Meal Replacement

Noodles

Oils and Fats

Pasta

Ready Meals

Sauces, Dressings and

Condiments

Snack Bars

Soup

Spreads

Sweet and Savoury Snacks

Impulse and Indulgence

Products

Nutrition/Staples

Meal Solutions

Packaged Food

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is

included in soups and canned foods)

Table 87 Sales of Packaged Food by Category: % Volume Growth 2006-2011

2010/11 2006-11 CAGR 2006/11 Total

Baby Food (Not calculable)

Bakery (% volume growth)

Canned/Preserved Food (% volume growth)

Chilled Processed Food (% volume growth)

Confectionery (% volume growth)

Dairy (Not calculable)

Dried Processed Food (% volume growth)

Frozen Processed Food (% volume growth)

Ice Cream (% volume growth)

Meal Replacement (% volume growth)

Noodles (% volume growth)

Oils and Fats (% volume growth)

Pasta (% volume growth)

Ready Meals (% volume growth)

Sauces, Dressings and Condiments (%

volume growth)

Snack Bars (% volume growth)

Soup (% volume growth)

Spreads (% volume growth)

Sweet and Savoury Snacks (% volume

growth)

Impulse and Indulgence Products (Not

calculable)

Nutrition/Staples (Not calculable)

Meal Solutions (% volume growth)

Packaged Food (Not calculable)

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is

included in soups and canned foods)

نمونه گزا<mark>رش تحلیل بازار روغن ها و چربی ها در ایران</mark>



Volume sales cannot be consolidated due to different unit measurements (eg confectionery in tonnes and ice cream in litres)

Table 88 Sales of Packaged Food by Category: % Value Growth 2006-2011

% current value growth

2010/11 2006-11 CAGR 2006/11 Total

Baby Food

Bakery

Canned/Preserved Food

Chilled Processed Food

Confectionery

Dairy

Dried Processed Food

Frozen Processed Food

Ice Cream

Meal Replacement

Noodles

Oils and Fats

Pasta

Ready Meals

Sauces, Dressings and Condiments

Snack Bars

Soup

Spreads

Sweet and Savoury Snacks

Impulse and Indulgence Products

Nutrition/Staples

Meal Solutions

Packaged Food

ource: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Notes: Sum of sectors does not equal total packaged food because of double counting (eg canned soup is

included in soups and canned foods)

Table 89 GBO Shares of Packaged Food 2006-2010

% retail value rsp

Company 2006 2007 2008 2009 2010



Total 100.0 100.0 100.0 100.0 100.0 100.0 Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

 Table 90
 NBO Shares of Packaged Food 2006-2010

 % retail value rsp
 2006
 2007
 2008
 2009
 2010



Total 100.0 100.0 100.0 100.0 100.0

store checks, trade interviews, trade sources

Euromonitor International from official statistics, trade associations, trade press, company research,

Table 91 NBO Brand Shares of Packaged Food 2007-2010

Source:

 % retail value rsp

 Brand
 Company
 2007
 2008
 2009
 2010



Total 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research,

store checks, trade interviews, trade sources

Table 92 Penetration of Private Label by Category 2006-2011

% retail value rsp

2006 2007 2008 2009 2010 201

Bakery

Canned/Preserved Food Chilled Processed Food

Dairy

Dried Processed Food Frozen Processed Food

Ice Cream

Impulse and Indulgence

Products

Meal Solutions

Nutrition/Staples

Oils and Fats

Packaged Food

Pasta

Ready Meals

Sauces, Dressings and

Condiments

Snack Bars

Spreads

Sweet and Savoury Snacks

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 93 Sales of Packaged Food by Distribution Format: % Analysis 2006-2011

% retail value rsp 2006 2007 2008 2009 2010 2011

Store-Based Retailing

- Grocery Retailers
- - Supermarkets/ Hypermarkets
- - Discounters
- - Small Grocery Retailers
- - Convenience Stores
- - Independent Small Grocers
- - Forecourt Retailers
- Other Grocery Retailers
- Non-Grocery Retailers
- - Health and Beauty Retailers
- - Other Non-Grocery Retailers



Non-Store Retailing

- Vending
- Homeshopping
- Internet Retailing

% retail value rsp

- Direct Selling Total 100.0 100.0 100.0 100.0 100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

Table 94 Sales of Packaged Food by Category and Distr bution Format: % Analysis 2011

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing

Direct Selling

Total

BF **CPF** CHP D В 100.0 100.0 100.0 100.0 100.0 100.0 DPF **FPF** IC MR NOO OF

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing Direct Selling



Total 100.0 100.0 100.0 100.0 100.0 100.0 Ρ RMSDC SB SOU SPR Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing Direct Selling 100.0 Total 100.0 100.0 100.0 100.0 100.0 SSS

Store-Based Retailing **Grocery Retailers** Supermarkets/Hypermarkets Discounters Small Grocery Retailers Convenience Stores Independent Small Grocers Forecourt Retailers Confectionery specialists Other Grocery Retailers Non-Grocery Retailers Health and Beauty Retailers Other Non-Grocery Retailers Non-Store Retailing Vending Homeshopping Internet Retailing Direct Selling Total

Key:

100.0

Source: Euromonitor International from official statistics, trade associations, trade press, company research, store checks, trade interviews, trade sources

BF = baby food; B = bakery; CPF = canned/preserved food; CHP = chilled processed food; C = confectionery; D = dairy; DPF = dried processed food; FPF = frozen processed food; IC = ice cream; MR = meal replacement; NOO = noodles; OF = oils and fats; P = pasta; RM = ready meals; SDC = sauces, dressings and condiments; SB = snack bars; SOU = soup; SPR = spreads; SSS = sweet and savoury

Table 95 Forecast Sales of Packaged Food by Category: Volume 2011-2016

2011 2012 2013 2014 2015 2016



Baby Food (Not calculable) Bakery ('000 tonnes) Canned/Preserved Food ('000 tonnes) Chilled Processed Food ('000 tonnes) Confectionery ('000 tonnes) Dairy (Not calculable) **Dried Processed Food** ('000 tonnes) Frozen Processed Food ('000 tonnes) Ice Cream (million litres) Meal Replacement ('000 tonnes) Noodles ('000 tonnes) Oils and Fats ('000 tonnes) Pasta ('000 tonnes) Ready Meals ('000 tonnes) Sauces, Dressings and Condiments ('000 tonnes) Snack Bars ('000 tonnes) Soup ('000 tonnes) Spreads ('000 tonnes) Sweet and Savoury Snacks ('000 tonnes) Impulse and Indulgence Products (Not calculable) Nutrition/Staples (Not calculable) Meal Solutions ('000 tonnes)

Packaged Food (Not calculable)



Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 96 Forecast Sales of Packaged Food by Category: Value 2011-2016 Peso million 2016 2011 2012 2013 2014 2015 Baby Food Bakery Canned/Preserved Food Chilled Processed Food Confectionery Dairy Dried Processed Food Frozen Processed Food Ice Cream Meal Replacement Noodles Oils and Fats



Pasta
Ready Meals
Sauces, Dressings and
Condiments
Snack Bars
Soup
Spreads
Sweet and Savoury Snacks
Impulse and Indulgence
Products
Nutrition/Staples
Meal Solutions

Packaged Food

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 97 Forecast Sales of Packaged Food by Category: % Volume Growth 2011-2016

2015/16 2011-16 CAGR 2011/16 Total

Baby Food (Not calculable) Bakery (% volume growth)

Canned/Preserved Food (% volume growth)

Chilled Processed Food (% volume growth)

Confectionery (% volume growth)

Dairy (Not calculable)

Dried Processed Food (% volume growth)

Frozen Processed Food (% volume growth)

Ice Cream (% volume growth)

Meal Replacement (% volume growth)

Noodles (% volume growth)

Oils and Fats (% volume growth)

Pasta (% volume growth)

Ready Meals (% volume growth)

Sauces, Dressings and Condiments (%

volume growth)

Snack Bars (% volume growth)

Soup (% volume growth)

Spreads (% volume growth)

Sweet and Savoury Snacks (% volume

growth)

Impulse and Indulgence Products (Not

calculable)

Nutrition/Staples (Not calculable)

Meal Solutions (% volume growth)

Packaged Food (Not calculable)

Source: Euromonitor International from trade associations, trade press, company research, trade interviews, trade sources

Table 98 Forecast Sales of Packaged Food by Category: % Value Growth 2011-2016

% constant value growth

2011-16 CAGR 2011/16 TOTAL

Baby Food Bakery

Canned/Preserved Food



Chilled Processed Food Confectionery Dairy Dried Processed Food Frozen Processed Food Ice Cream Meal Replacement Noodles Oils and Fats

Pasta

Ready Meals

Sauces, Dressings and Condiments

Snack Bars Soup

Spreads Sweet and Savoury Snacks Impulse and Indulgence Products

Nutrition/Staples Meal Solutions

Packaged Food

Source: EuromonItorInternationalfrom trade associations,trade press, companyresearch,trade interviews, trade sources

DEFINITIONS

Explanations of words and/or terminology used in this report are as follows:

- ~ Alfajores: Categorised in Euromonitor data within chocolate confectionery (not biscuits). A type of chocolate-coated sandwich biscuit popular in Argentina consisting of two round sweet biscuits joined together with mousse, dulce de leche or jam and coated with black or white chocolate (many alfajores are sold in "black" and "white" flavours) or simply covered with powdered sugar.
- ~ Dulce de leche: caramel milk, prepared with condensed milk.
- ~ Asados: Considered a traditional dish in Argentina, an asado usually consists of beef alongside various other meats, which are cooked on a grill, called a parrilla, or open fire.
- ~ Greater Buenos Aires: The generic denomination to refer to the megalopolis comprising the autonomous city of Buenos Aires and the conurbation around it, over the province of Buenos Aires -namely the adjacent 24 partidos or municipalities which nonetheless do not constitute a single administrative unit.

Sources used during research include the following:

Summary 16 Research Sources

Official Sources

Camara de Fabricantes de Pastas
Alimenticias y Afines de la Provincia de

Cordoba

Food & Agricultural Organization of the United

Nations

Foreign Agricultural Service

SAGPYA

Subsecretaria de Agricultura & Ganaderia

ADGYA

Trade Associations



Agricultura, Ganaderia Pesca y Alimentos

Camara Argentina de Especias y Afines

Camara Argentina de Fabricantes de Helados

Artesanales

Centro de la Industria Lechera

Coordinadora de las Industrias de Productos

Alimenticios

Fundacion Instituto de Desarrollo Rural

Webretail

CAS & FASA

Clarin

Clarin

Distribucion y Consumo

El Cronista Comercial

ieco

Infobae

infokioskos

La Nacion

La Nacion

Mercado

Negocios Magazine

Pagina 12

Revista Apertura

Source: Eurornonitor International

Trade Press

